



## CEO MONTHLY REPORT February 2021

### 1. CUSTOMER SERVICE

#### Monthly Customer Request Management System (CRMS) report

CRMS statistics for the month show 192 customer requests registered with 20 open requests and 111 closed during the month.

The majority of requests opened were for Road Maintenance (Field Services - 32%) This consisted of mainly requests for unsealed roads to be repaired due to potholes, corrugation or a request for road grading. A small percentage of requests were for blocked culverts and a request for line marking. Local Laws (23%) as the second largest group. The main requests were for lost or stray animals. The remained of requests were for a combination of unsightly properties, animal attacks, dumped rubbish. There were 25 overdue requests. Total performance of the organisation is 58%.

Department	Total Events	Events Closed	Open	Open Overdue	Draft	Pending	Pending Overdue
Asset Management	32	22	2	0	0	8	0
Capital Works Delivery	3	0	1	0	0	2	0
Community Care Services	2	2	0	0	0	0	0
Engineering Services	15	0	9	0	0	6	0
Environmental Health	4	2	0	0	0	2	0
Local Laws	45	40	0	0	0	4	1
OHS	1	1	0	0	0	0	0
Parks and Garden Services	23	13	2	5	0	2	1
Records and Customer Service	2	2	0	0	0	0	0
Revenue							
Road Maintenance	62	28	6	3	0	10	15
Tourism and Events	1	0	0	0	0	1	0
Unallocated	1	1	0	0	0	0	0
Waste	1	0	0	0	0	1	0
<b>Total</b>	<b>192</b>	<b>111</b>	<b>20</b>	<b>8</b>	<b>0</b>	<b>36</b>	<b>17</b>

#### Customer complaints versus customer requests for the month of February 2021

Complaints	1
Service Request	192

**2. CAPITAL WORKS**

<b>Capital Works Progress &amp; Budget Status – March 2021</b>						
<b>Project (Capital Works)</b>	<b>Estimated Completion Date</b>	<b>Budget (\$)</b>	<b>YTD Actuals (\$)</b>	<b>Forecast (\$)</b>	<b>Comments</b>	<b>Budget Status</b>
813000. Bridges - Renewal	30/06/2021	185,900	0	185,900	Donaldsons Bridge has been inspected and scoped. RFT to go out 2 <sup>nd</sup> Wk of March.	On Budget
813013. Bridges - Structural Assessment	30/06/2021	100,000	2,900	100,000	Awarded L3 inspections on 9 bridges to GMR. Commenced 1 Mar. Completion by end of Mar.	On Budget
851004. Building Refurbishment Program	30/06/2021	108,500	12,382	108,500	Jamieson Hall project completed. Jamieson tennis court hut and public toilet block is being scoped as part of this budget.	On Budget
851006. Shire Office Refurbishment	30/06/2021	0	3,003	0	Repair floorboards, roller blinds, kitchen bench. Completed.	Complete
851012. Toilet Block Refurbishment	30/05/2021	300,000	0	250,000	Botanic Park Toilet Block. RFQ is out. Commence work Apr. 6wk duration.	On Budget
851015. Kindergarten Refurbishment - Ailsa St	30/06/2021	173,000	0	173,000	Project and Grant Agreement with Kindergarten Committee to be finalised in early March. Milestone payments to be paid out prior to EOFY.	On Budget
881010. Bonnie Doon Community Centre	30/04/2021	21,500	0	21,500	Seeking pricing for remedial works. Initial pricing exercise returned no suitable bids. Planned start beginning of April.	On Budget
891015. Office Furniture & Equipment	30/06/2021	15,000	0	0	No expenditure forecast this FY.	On Budget
831234. Outlying Communities Inf. Grants	30/06/2021	100,000	0	100,000	Awaiting Community Development to identify target projects for recommendation to Council.	On Budget



Capital Works Progress & Budget Status – March 2021						
Project (Capital Works)	Estimated Completion Date	Budget (\$)	YTD Actuals (\$)	Forecast (\$)	Comments	Budget Status
823036. Misc Drainage Works Provision	30/06/2021	200,000	0	200,000	Stormwater condition inspections in progress.	On Budget
821000. Footpath Reconstruction Programme	30/04/2021	50,000	0	50,000	Tender evaluation has been completed. Scope will be finalised beginning of March. Contract to be awarded by mid-March.	On Budget
821100. Footpaths - Renewal	30/06/2021	48,830	0	48,830	Tender evaluation has been completed. Scope will be finalised beginning of March. Contract to be awarded by mid-March.	On Budget
831025. Urban Walking Trails	30/06/2021	38,025	0	38,025	Tender evaluation has been completed. Scope will be finalised beginning of March. Contract to be awarded by mid-March.	On Budget
881182. Dual Court Stadium Carpark	30/04/2021	1,400,000	0	491,742	View St Contract. Under construction. Practical Completion due April.	On Budget
831035. Mansfield Streetscape	30/06/2021	50,000	0	50,000	Irrigation works in High St median- west end. One conforming quote was received. Contract to be awarded mid-March.	On Budget
845015. Botanic Park Playground	14/05/2021	585,408	25	585,408	Contract has been awarded and drafted. Construction to commence second week of March.	On Budget
811120. Reseals	14/05/2021	978,520	0	978,520	Reseals tender report went to Council in Mar. Contract awarded to Countrywide. Construction to commence mid-March	On Budget
811150. Reseal Preparation Program	30/03/2021	451,583	4,536	451,583	Contract awarded. Construction began 11 Jan.	On Budget
811152. Heavy Vehicle Bypass - Stages 3 & 4	30/04/2022	2,507,519	0	2,507,519	RFQ for detailed design is out on Tenderlink. RFT closes 15 Mar.	On Budget
811155. View Street Roundabout	28/02/2021	1,000,000	0	412,042	Completed Feb 2021.	Complete



Capital Works Progress & Budget Status – March 2021						
Project (Capital Works)	Estimated Completion Date	Budget (\$)	YTD Actuals (\$)	Forecast (\$)	Comments	Budget Status
811156. View Street Upgrade	30/04/2021	1,100,000	718,571	668,137	Under construction. Practical Completion due April.	On Budget
812022. Pavement Patching Program	30/06/2021	71,800	0	71,800	Scoping and procurement phase in progress.	On Budget
812075. Resheets	27/08/2021	1,449,192	0	1,449,192	Contract awarded to Alpine Civil. Construction to commence mid-March. Completion date extended due to added Agrilinks scope.	On Budget
814017. Malcolm St Reconstruction (Design)	30/03/2021	67,003	10,702	67,003	Complete	Complete
814050. Alpine Ridge Reconstruction (Design)	30/03/2021	63,146	3,531	63,146	Complete	Complete
814054. Barwite Road - Reconstruction	30/06/2021	139,250	0	139,250	Remedial drainage design contract to be awarded.	On Budget
822100. Kerb & Channel - Renewal	30/06/2021	338,202	61,652	338,202	Scoping and procurement phase in progress.	On Budget
831040. Ghadaba Garden Project	30/06/2021	61,925	0	61,925	Construction commenced.	On Budget
841005. Lords Reserve Recreation Facilities	TBA	3,700,000	35,335	3,700,000	Grant dependant. Procurement phase on hold until funding is secured. Council to lodge a Building Better Regions application in March 2021.	Grant Dependant
845148. Mansfield Oval redevelopment	30/04/2021	75,000	0	75,000	Football nets under procurement; to be installed April.	On Budget



Capital Works Progress & Budget Status – March 2021						
Project (Capital Works)	Estimated Completion Date	Budget (\$)	YTD Actuals (\$)	Forecast (\$)	Comments	Budget Status
845154. Swimming Pool Refurbishment	30/01/2021	150,000	89,895	100,000	Complete. Invoices to be finalised.	Complete
851034. Dual Court Indoor Sporting Stadium	30/08/2021	1,634,006	0	1,634,006	Project delayed due to COVID-19; VSBA to send revised cashflow. Estimated completion September 2021.	On Budget

Legend	
On schedule	
Possible delay	
Delayed/on hold	

**Additional Updates:**

1. Reseal prep savings allowed us to address some community concerns regarding the quality of the Alpine Ridge pavement:



1. Alpine Ridge



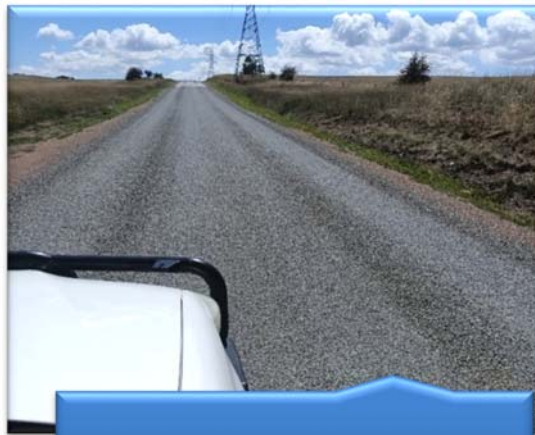
2. Graves Rd



3. Hutchinsons Rd



4. Maintongoon Rd



5. Old Tolmie Rd



View St Roundabout



### 3. NEW INITIATIVES

New initiatives are budgeted projects or services that are one-off by nature and generally outside Councils' "business as usual" context. The initiatives are adopted by Council through the annual budget process, and the following report provides a progress update against each initiative, as at the end of January 2021.

A summary of the initiatives follows:

Initiative category	Number of projects	2020-21 Budget \$'000
Operating	6	386
Capital	8	4,798
Externally funded	4	172
Carried forward**	8	531
<b>TOTAL</b>	<b>26</b>	<b>5,887</b>

*\*\* Carried Forward projects are those new initiatives budgeted but incomplete in the prior financial year that are then "carried forward" into the current financial year for completion.*

#### Operating

Progress has been made against the majority of the new operating initiatives, with the exception of the Visitor Servicing Review which is due to commence shortly, and the Waste Officer role which is currently being recruited to.

There has been no changes to the forecast.

#### Capital

Scoping has commenced on the solar panel project and the procurement process has commenced for the cardboard baler at the Resource Recovery Centre.

The Botanic Park Playground is anticipated to commence shortly. The project is forecast to cost an additional \$109k due to an inability to successfully attract as much external funding as budgeted.

The outlying communities' infrastructure fund is currently open to applications, closing 5 March 2021.

The Lords Pavilion project has been deferred as Council have been unsuccessful in securing the required funding this financial year.

The remaining new capital initiatives are anticipated to be delivered in 2021.

#### Externally Funded

These projects are fully funded by external parties (typically government grants). Two projects have commenced (Climate Action Plan and Early Years Education Capacity study), and the rail trail project commenced in December 2020. The indigenous garden has also commenced.



### Carry Forward Projects

All projects carried forward are progressing as planned. The forecast has been revised to increase the cost of the High Street West Drainage Study by \$26k.

See attached for the detailed analysis by project.

## **4. STATUTORY PLANNING**

### **Planning Applications Lodged**

Type of Application	
Dwelling (with shed/outbuilding 1)	3
Use & development of a dwelling in farming zone	1
Use & development of land for a retirement village (Beolite)	1
Use and development of land for group accommodation	1
Development of second dwelling and outbuilding in farming zone	1
Combined Planning Scheme Amendment & Development of a Dwelling	1
Buildings & works – extension to existing dwelling	2
Buildings & works silo for concrete batching plant and business identification signage	1
Multi lot subdivision (18 lots) Highton Lane	1
Outbuilding/shed	1
Amendment to boundary realignment	1
Amendment to 15 lot subdivision	1
<b>Total Planning Applications Lodged</b>	<b>15</b>

### **Planning Applications Determined**

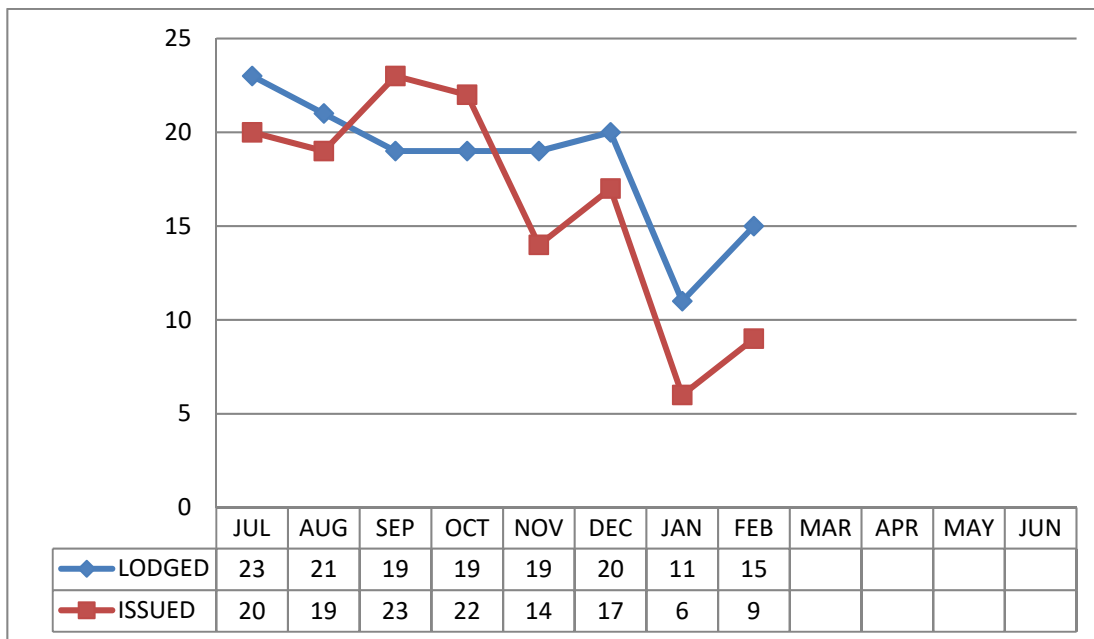
Application Number	Application Type	Property Address	Total Applications Determined	Applications Withdrawn/ Refused/Lapsed
P006/21	Use & development of the land for supermarket, carparking dispensation	45 High Street Mansfield		Withdrawn (will be relogged in the future)
P079/20	Development of agricultural shed, variation to Section 173	672 Buttercup Road Merrijig	1	
P101/20	Development of 2 industrial sheds	275 Dead Horse Lane Mansfield	1	
P120/20	Use & development of a dwelling	2622 Mt Buller Rd Merrijig	1	
P124/20	Buildings & works – extension to existing dwelling	251 Howqua River Rd Howqua	1	





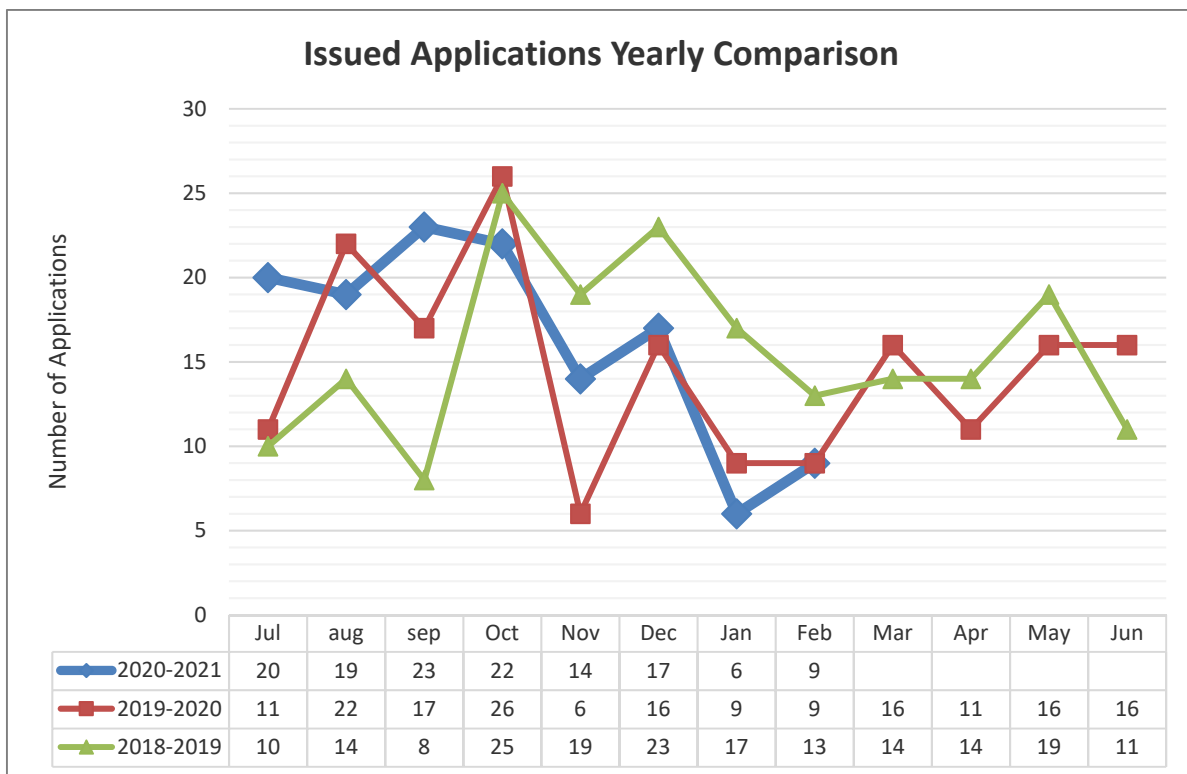
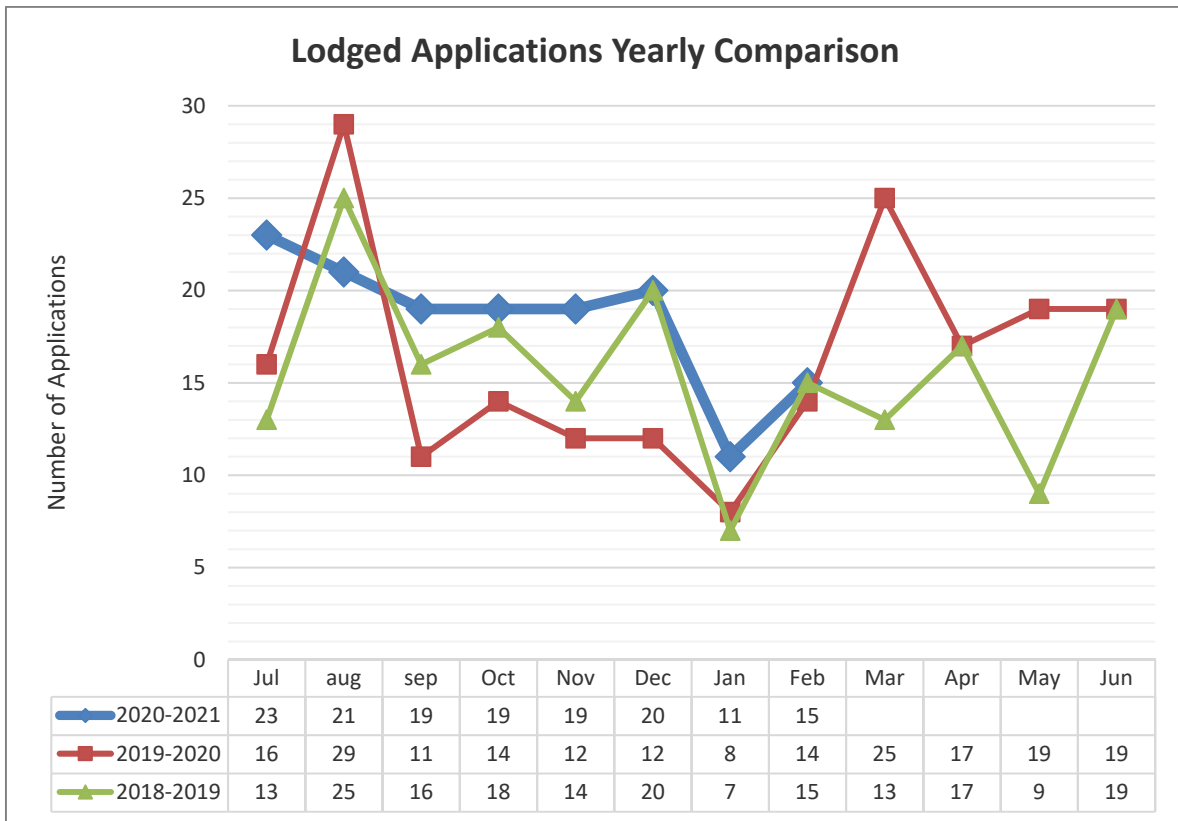
Application Number	Application Type	Property Address	Total Applications Determined	Applications Withdrawn/Refused/Lapsed
P129/20	Buildings & works in a heritage overlay – marquee	190 Mt Buller Road Mansfield	1	
P145044BA/19	Amendment – development of dwelling & outbuilding	20 Kubeils Road Merton	1	
P166431V/20	Subdivision 2 lots	627 Glenroy Road Barwite	1	
V001/21	Buildings & works extension to existing dwelling	109 Walshs Road Goughs Bay	1	
V002/21	Buildings & works extension to existing dwelling	1942 Maroondah Hwy Bonnie Doon	1	
<b>Total applications determined/withdrawn/Refused/lapsed</b>			<b>9</b>	<b>1</b>

**Monthly Planning Applications Lodged and Issued: July 2020 to February 2021**





### Three Year Comparison – Planning Applications Lodged and Issued: 2018 – 2021





### Other Planning Consents & Enquiries

Extension of time	2
Secondary Consent (amended plans)	4
Statement of Compliance	3
Permit conditions met	2
Section 173 assessment Mountain Bay	1

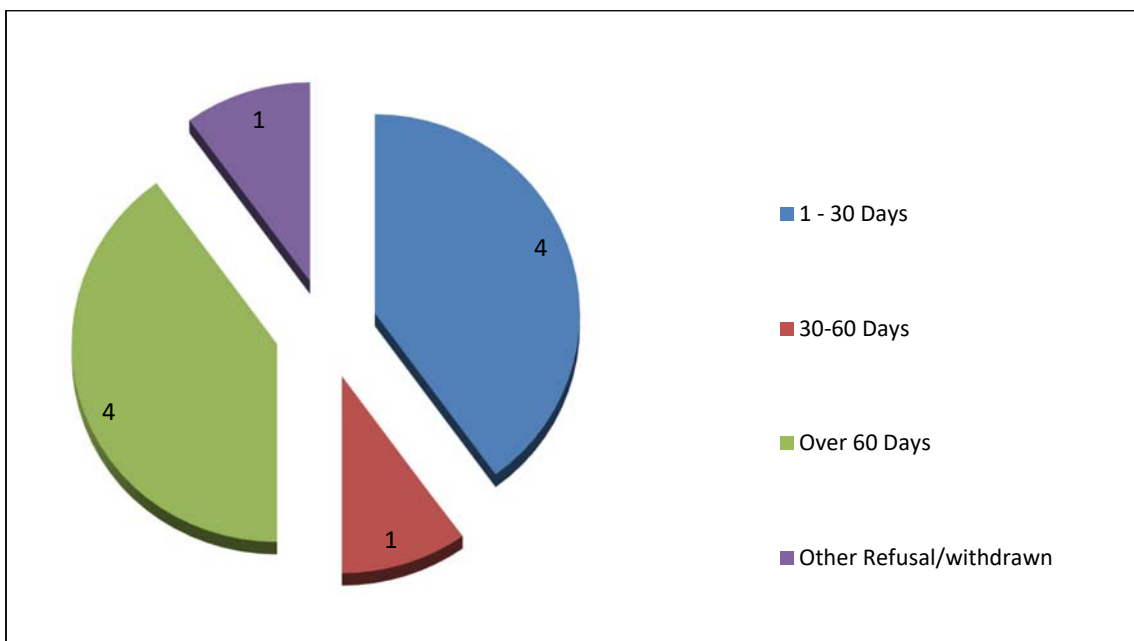
### Certification Applications Lodged for the Month

Application No	Date Lodged	Type	Location	Application Stage
S1703168/21	15/2/2021	2 lot subdivision	265 Dead Horse Lane Mansfield	On referral via Spear

### Days Taken to Determine Planning Applications

	JAN	FEB	TOTAL
1 - 30 days	0	4	4
31 - 60 days	1	1	2
Over 60 days	5	4	9
Withdrawn / Permit not req. / Lapsed/Refused		1	1
<b>Number of applications finalised</b>	<b>6</b>	<b>10</b>	<b>16</b>

### February 2021 Approval Time



**5. BUILDING SERVICES****Monthly Comparative Value of Building Permits Lodged**

	2020-2021	2019-20	2018-19
JUL	\$5,961,408	\$4,550,498	\$2,676,220
AUG	\$4,725,992	\$6,183,063	\$4,610,305
SEP	\$3,762,200	\$5,109,519	\$3,471,180
OCT	\$5,004,259	\$7,894,620	\$8,387,850
NOV	\$7,120,839	\$3,637,916	\$9,182,342
DEC	\$4,719,391	\$5,707,703	\$2,218,114
JAN	\$3,123,763	\$3,067,587	\$4,662,208
FEB	\$6,112,124	\$4,674,115	\$5,154,596
MAR		\$11,029,109	\$5,249,817
APR		\$2,128,375	\$4,275,654
MAY		\$2,255,561	\$3,190,061
JUN		\$6,691,999	\$3,745,818
<b>TOTAL</b>	<b>\$40,529,976</b>	<b>\$62,930,065</b>	<b>\$56,824,167</b>

**Monthly Comparison of Permits Lodged for Dwellings**

	2020-2021		2019-20		2018-19	
JUL	14	14	16*	16	8	8
AUG	10	24	11	27	14	22
SEP	7	31	11	38	10	32
OCT	8	39	25	63	16	48
NOV	12	51	9*	72	18	66
DEC	9	60	16	88	6	72
JAN	6	66	6	96	12	84
FEB	17	83	10	106	12	96
MAR			9	115	8	104
APR			7	122	14	128
MAY			5	127	10	138
JUN			10	137	10	148
<b>TOTAL</b>	<b>83</b>		<b>137</b>		<b>148</b>	

**Value of Building Permits Lodged with Council**

Type	Number	Value
RESIDENTIAL* (11 Urban 6 Rural)	17	\$5,570,365
ALT & ADDITIONS	2	\$192,900
DOMESTIC SHEDS & CARPORTS	9	\$199,289
SWIMMING POOLS & FENCES	4	\$149,570
COMMERCIAL & PUBLIC AMENITIES	0	\$0
<b>TOTAL COST OF BUILDING WORKS</b>	<b>32</b>	<b>\$6,112,124</b>

**6. REGULATORY SERVICES****Septic Applications Lodged, Approved and Issued for the Month**

	Applications Lodged	Permits to Install Issued	Permits to Use Issued
JUL	9	4	2
AUG	11	11	5
SEP	5	15	10
OCT	7	5	0
NOV	6	7	11
DEC	2	8	5
JAN	6	4	4
FEB	3	4	6
MAR			
APR			
MAY			
JUN			
<b>TOTAL</b>	<b>49</b>	<b>58</b>	<b>43</b>



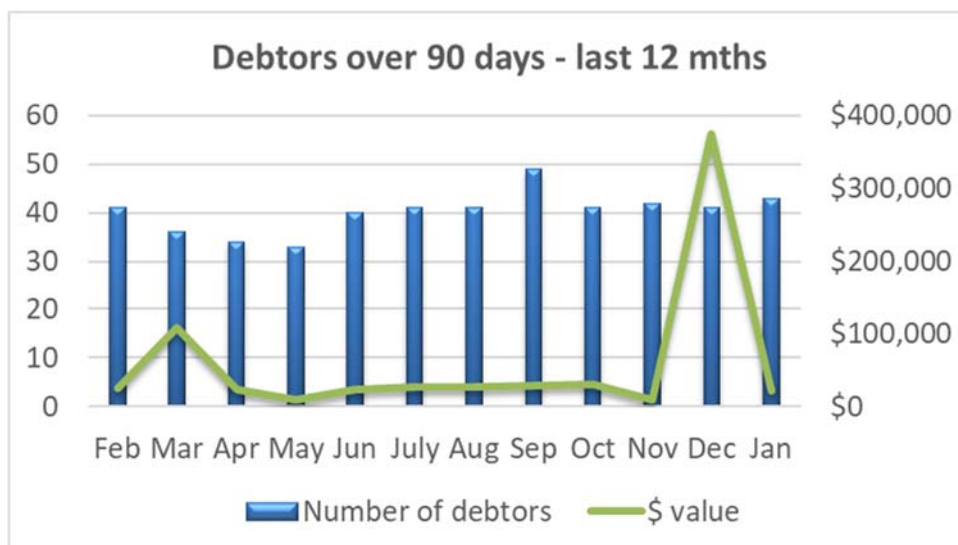
### Septic Applications Lodged

	2020-2021		2019-20		2018-19	
JUL	9	9	10	10	4	4
AUG	11	20	11	21	6	10
SEP	5	25	4	25	7	17
OCT	7	32	10	35	9	26
NOV	6	38	4	39	14	40
DEC	2	40	5	44	8	48
JAN	6	46	1	45	3	51
FEB	3	49	5	50	9	60
MAR			6	56	5	65
APR			4	60	9	74
MAY			3	63	8	82
JUN			8	71	3	85
<b>TOTAL</b>	<b>49</b>		<b>71</b>		<b>85</b>	

## 7. REVENUE SERVICES

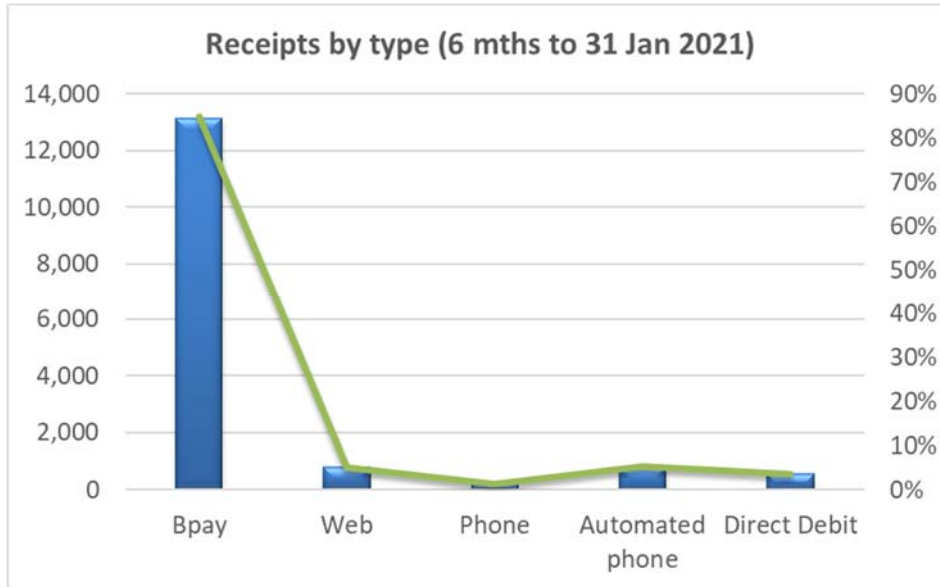
### Debtors

The number of debts outstanding over 90 days remains steady at around 40. The dollar value spike in December 2020 was in relation to a \$362k invoice to the State Government *Working for Victoria* funding program that has now been received. Debtors outstanding over 90 days at 31 January 2021 is \$20k.



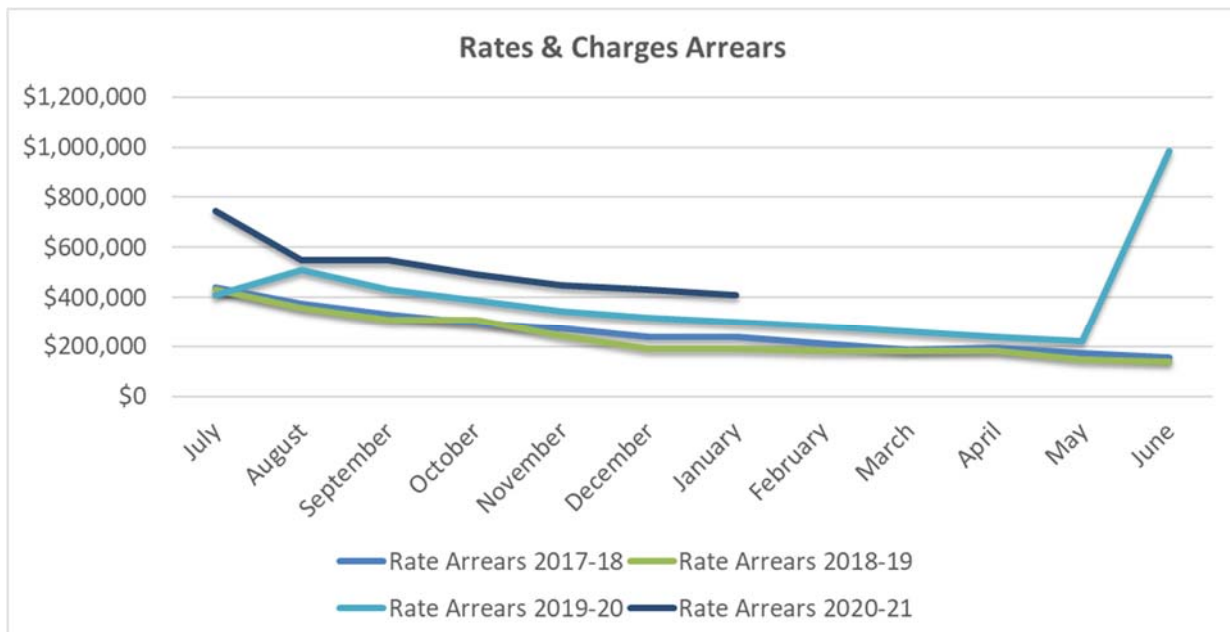
Payment of Rates

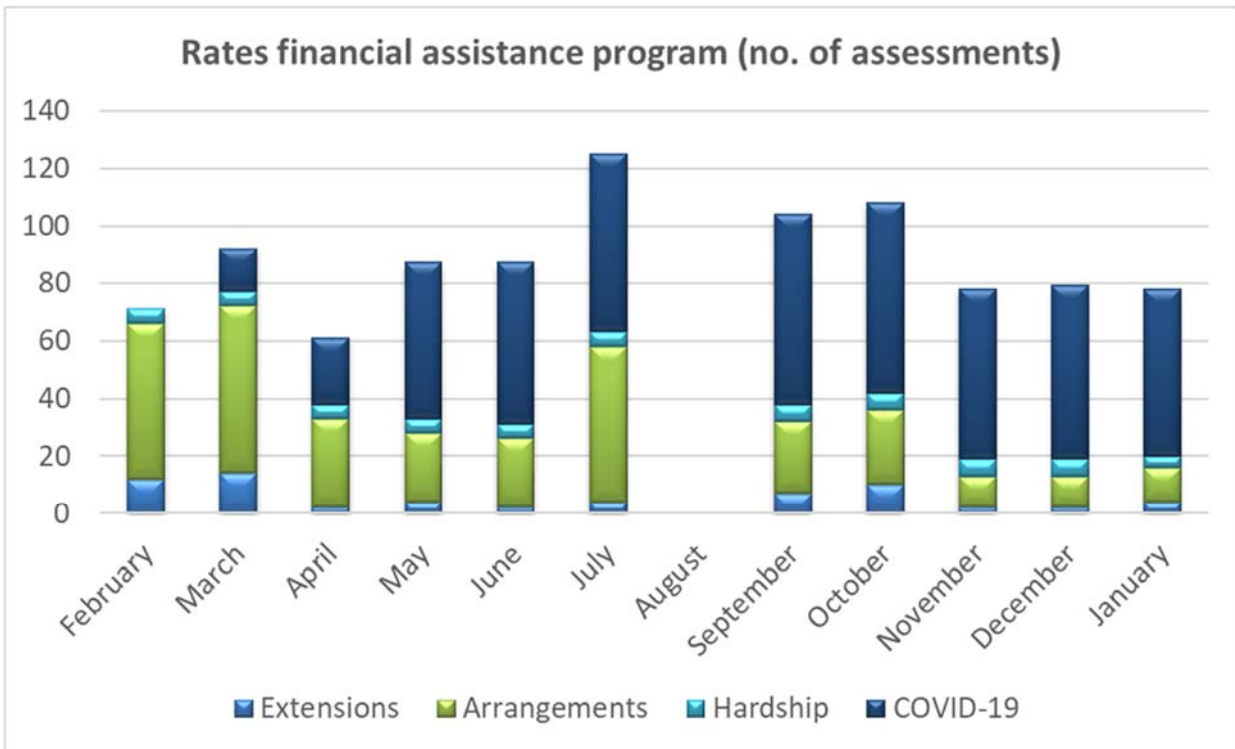
Statistics for payment methods utilised by ratepayers to pay their rates and charges during the 6 months to 31 December 2021 are shown below. BPAY continues to be overwhelmingly the most popular.



Rates and charges in arrears are shown below. The level of arrears continues to decline over the financial year toward 30 June 2021, consistent with prior year trends.

The number of property assessments accessing hardship arrangements has remained steady from December to January. Council’s temporary COVID-19 Rates Assistance Program ended 31 December 2020, and arrears and hardship arrangements will continue to be monitored to identify any adverse impacts.





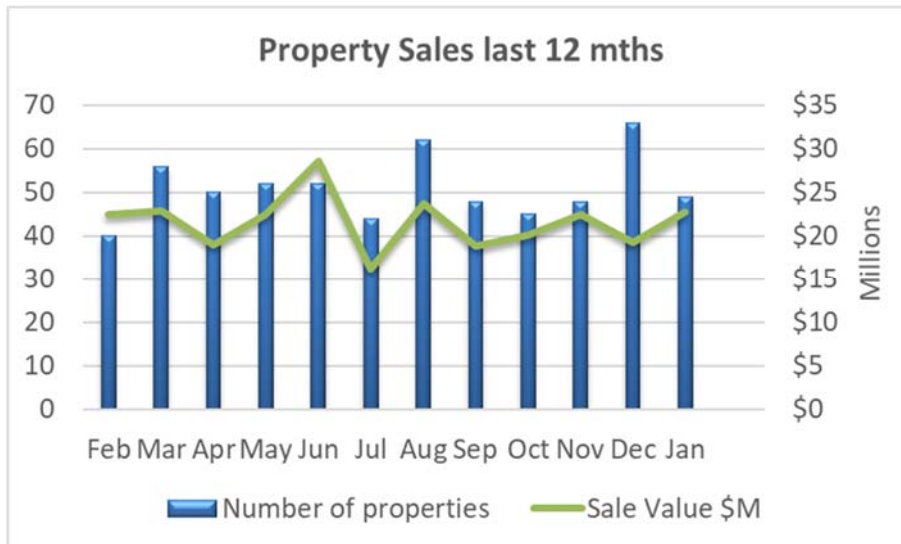
Property sales data

The number of Land Information Certificates (LICs) processed annually (and as at 31 January for the current year) is shown below. LIC's are required to be provided by Council to property conveyancers to assist in calculating property settlement payments in relation to Council rates and charges outstanding against a property being bought/sold.

The volume of LIC's processed can provide an indicator of the buoyancy of the property market. The Mansfield Shire is currently experiencing a highly active property sales market and Council is on track to deliver a record amount of LICs if the current monthly average continues for the second half of the financial year.







**8. GOVERNANCE****Confidential Reports – February 2021**

No. of Confidential Reports	Comments
1	The report related to the awarding of a contract, and Council resolved to make the decision public in the minutes of the Council meeting

**Confidential Reports - Financial Year to Date**

Month	No. of Confidential Reports	Year to Date
July 2020	0	0
August 2020	0	0
September 2020	8	8
October 2020	0	8
November 2020	0	8
December 2020	1	9
January 2021	2	11
February 2021	1	12
March 2021		
April 2021		
May 2021		
June 2021		
<b>TOTAL</b>	<b>12</b>	<b>12</b>

**Freedom of Information Requests – FOI – February 2021**

No. of FOI Requests	Comments
0	No FOI requests received in February

**Freedom of Information Requests – FOI – Financial Year to Date**

Month	No. of FOI Requests	Year to Date
July 2020	0	0
August 2020	0	0
September 2020	0	0
October 2020	0	0
November 2020	1	1
December 2020	2	3
January 2021	0	3
February 2021	0	0
March 2021		
April 2021		
May 2021		
June 2021		
<b>TOTAL</b>	<b>3</b>	<b>3</b>

**9. COMMUNITY HEALTH AND WELLBEING**

**Integrated Family Services**

IFS Hours of Service Delivery - Casework			
February 2021	201.01 hours	2020-2021 YTD	1889.76 hours
February 2020	199.35 hours	2019-2020 YTD	1363.42 hours

**Maternal Child Health Service**

	Feb 2021	2020-2021 YTD
Birth Notifications	4	48
Key Ages & Stages (KAS) visits	55	490
Groups	6	35
Flexi Hours	37.03	256.17
Child Referrals	21	106
Maternal Referrals	1	24
Family Violence Consultations	0	9

**Enhanced Maternal & Child Health Hours:**

2018 Mansfield had a total of 218.21hrs recorded in IRIS

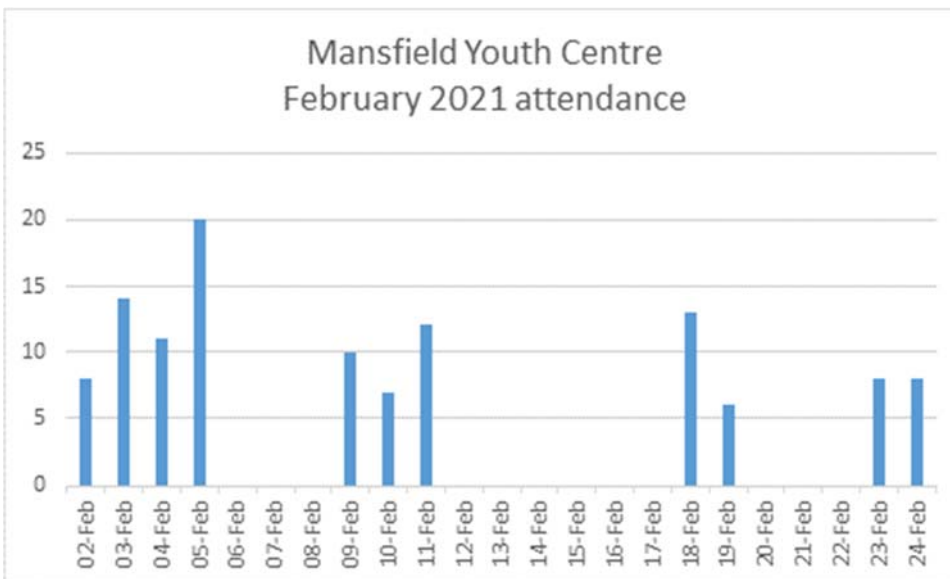
2019 Mansfield had a total of 631.35hrs recorded in IRIS

2020 Mansfield has a total of 875.39hrs recorded in IRIS despite being 0.6EFT short for most of the year.

The service has also identified and organised intervention for two children with undiagnosed vision impairments and one child with a hearing impairment.

**Youth Services**

Youth Centre: Another lockdown in the middle of the month





L2P:

- 8 learners on the road
- 2 licenced this month (1 in January, not included in the active learner count)
- 3 professional lessons
- 5 new learners all due to start this quarter
- 2 additional learners are due to get their licence, have finished their hours and are waiting to book in.
- 11 Active mentors (7 currently driving with the others ready to be matched)
- 64 logged hours

**Financial Counselling Service**

<b>Hours of Service Delivery - Casework</b>	
Feb 2021	24.67 (12 cases)
2020/21	159.33 (45 cases)



## Community Care Services



Service Hours Delivered for period  
01-Feb-2021 to 28-Feb-2021  
Debtor Charge Hours  
PM Option - Debtor Charge Hours  
For All Staff



Service	Funding Category	No. Staff	No. Clients	No. Hours
HOME CARE	BaptCare	6	7	17.50
	Commonwealth Home Suppo	11	141	291.08
	Community Interlink Sheppart	5	4	18.50
	Cooinda	1	1	1.00
	EML on Behalf of Worksafe	2	1	2.00
	hacc	9	8	19.25
	Latrobe Community Health Se	3	1	4.00
	North East Health Wangaratta	5	5	11.50
	VHC	9	8	29.50
	Villa Maria	6	4	10.25
	<b>No. Hours for Service:</b>			<b>404.58</b>
PERSONAL CARE	Alfred Health Package Provid	1	1	0.75
	BaptCare	7	3	20.00
	Commonwealth Home Suppo	11	17	65.75
	Community Interlink Sheppart	9	3	24.50
	hacc	5	3	10.00
	Latrobe Community Health Se	3	1	4.00
	North East Health Wangaratta	7	2	10.50
	Uniting AgeWell Limited	2	1	2.50
	VHC	7	3	21.00
	Villa Maria	7	3	31.25
	<b>No. Hours for Service:</b>			<b>190.25</b>
RESPIRE CARE	BaptCare	4	2	14.25
	Commonwealth Home Suppo	2	3	19.00
	Community Interlink Sheppart	3	3	9.00
	<b>No. Hours for Service:</b>			<b>42.25</b>
INDIVIDUAL SOCIAL SUPPORT	Commonwealth Home Suppo	3	2	3.00
	Community Interlink Sheppart	1	2	5.00
	hacc	1	1	1.50
	NEHW-Transitional Care	2	1	2.00
	<b>No. Hours for Service:</b>			<b>11.50</b>
	<b>Total No. Hours:</b>			<b>648.58</b>

## Meals on Wheels

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Number of Clients: 33  
Number of Main Meals Charged: 448  
Number of Main Meals Not Charged:

**Mansfield Shire Council**  
**New Initiatives 2020-21**  
**For Period Ending January 2021**

Project			2020-21 Total Updated Budgets	2020-21 YTD Updated Budgets	2020-21 YTD Actuals	YTD Variance Updated Budget	YTD Percentage Variance Updated Budget	2020-21 Total Forecasts
<b>COUNCIL FUNDED new initiatives</b>								
<b>Operating</b>								
Service Review: Community and Home Care	450100	25	65,000	37,898	-	37,898	10000%	65,000
Service Review: Visitor Servicing	550127	25	30,000	30,000	-	30,000	10000%	30,000
Staff resources: Waste officer (1FTE, Band 5) <b>\$78,055</b>	350220	1	171,097	95,418	59,910	35,508	3721%	171,097
Masterplan: Resource Recovery Centre	350220	25	30,000	17,493	13,083	4,410	2521%	30,000
Council Plan workshops	150800	25	60,000	20,000	46,682	(26,682)	-13341%	60,000
Councillor induction	100215	38	30,000	23,324	12,955	10,369	4446%	30,000
<b>Total OPERATING INITIATIVES</b>			<b>386,097</b>	<b>224,133</b>	<b>132,629</b>	<b>91,504</b>	<b>41%</b>	<b>386,097</b>
<b>Capital</b>								
Upgrade irrigation in the High Street median	831035		50,000	50,000	-	50,000	10000%	50,000
Outlying communities infrastructure fund	831234		100,000	-	-	0	0%	100,000
Lords Pavillion	841005		3,700,000	-	35,335	(35,335)	-20000%	35,335
Botanic Park Playground	845015		667,079	667,079	25	667,054	10000%	584,079
Mansfield Recreation Reserve - nets behind goals	845148		75,000	-	-	0	0%	75,000
Solar panels on Council Buildings <b>\$30,000</b>	851004		108,500	54,250	12,382	41,868	7718%	108,500
Cardboard baler	891008		90,000	90,000	-	90,000	10000%	90,000
Library RFID: Smart Return Bin	891027		7,632	7,632	-	7,632	10000%	7,632
<b>Total CAPITAL INITIATIVES</b>			<b>4,798,211</b>	<b>868,961</b>	<b>47,741</b>	<b>821,220</b>	<b>95%</b>	<b>1,050,546</b>
<b>Total COUNCIL FUNDED new initiatives</b>			<b>5,184,308</b>	<b>1,093,094</b>	<b>180,370</b>	<b>912,724</b>	<b>83%</b>	<b>1,436,643</b>
<b>EXTERNALLY FUNDED new initiatives</b>								
Strategy: Climate Action Plan	350520	25	30,000	17,493	-	17,493	10000%	30,000
Great Victorian Rail Trail Strategic Development Plan implementation year 1 of 4	551650	02	38,670	22,547	-	22,547	10000%	38,670
Feasibility Study: Early Years Education Capacity	450130	25	41,200	24,024	8,182	15,842	6594%	41,200
Indigenous Garden at Mansfield Botanic Park (in partnership with Ghadaba)	831040		61,925	-	-	0	0%	61,925
<b>Total new initiatives FUNDED EXTERNALLY (through grants)</b>			<b>171,795</b>	<b>64,064</b>	<b>8,182</b>	<b>55,882</b>	<b>87%</b>	<b>171,795</b>
<b>CARRY FORWARD new initiatives from 2019-20</b>								
<b>Operating</b>								
Digital Transformation Strategy <b>\$37,716</b>	150600	25	52,716	30,737	29,072	1,665	542%	52,716
Community Vision and Community Engagement	150800	25	50,000	20,000	46,682	(26,682)	-13341%	50,000
High Street West Drainage Study	250102	25	76,063	76,063	45,862	30,201	3970%	102,463
Tablet purchases for in-field Assetic integration	250105	46	23,000	23,000	-	23,000	10000%	23,000
Planning Strategy (Mansfield 2040) <b>\$156,198</b> / Commercial & Industrial Land Use study <b>\$33,373</b> / Statutory Planning service review <b>\$42,830</b>	400100	25	232,401	135,513	160,086	(24,573)	-1813%	238,485
Open Space Strategy <b>\$40,000</b>	400142	25	40,000	48,380	20,773	27,608	5706%	40,000
<b>Total CARRY FORWARD initiatives</b>			<b>474,180</b>	<b>333,693</b>	<b>302,475</b>	<b>31,218</b>	<b>9%</b>	<b>506,664</b>