

Contents

Background and objectives	<u>3</u>	Appearance of public areas	88
Key findings and recommendations	<u>4</u>	Art centres and libraries	<u>92</u>
Detailed findings	<u>12</u>	Waste management	<u>96</u>
Overall performance	<u>13</u>	Business and community development and	<u>100</u>
<u>Customer service</u>	<u>31</u>	<u>tourism</u>	
Council direction	<u>37</u>	General town planning policy	<u>104</u>
Individual service areas	<u>41</u>	Planning and building permits	<u>108</u>
Community consultation and engagement	<u>42</u>	Emergency and disaster management	<u>112</u>
Lobbying on behalf of the community	46	Planning for population growth	<u>114</u>
Decisions made in the interest of the	<u>50</u>	Maintenance of unsealed roads	<u>118</u>
community		Business and community development	<u>122</u>
Condition of sealed local roads	<u>54</u>	Tourism development	<u>126</u>
Informing the community	<u>58</u>	<u>Detailed demographics</u>	<u>130</u>
Condition of local streets and footpaths	<u>62</u>	Appendix A: Index scores, margins of error	<u>132</u>
Traffic management	<u>66</u>	and significant differences	
Parking facilities	<u>68</u>	Appendix B: Further project information	<u>137</u>
Enforcement of local laws	<u>72</u>		
Family support services	<u>76</u>		
Elderly support services	<u>80</u>		
Recreational facilities	<u>84</u>		

Background and objectives



The Victorian Community Satisfaction Survey (CSS) creates a vital interface between the council and their community.

Held annually, the CSS asks the opinions of local people about the place they live, work and play and provides confidence for councils in their efforts and abilities.

Now in its twenty-second year, this survey provides insight into the community's views on:

- councils' overall performance with benchmarking against State-wide and council group results
- community consultation and engagement
- decisions made in the interest of the community
- · customer service, local infrastructure, facilities and
- · overall council direction.

When coupled with previous data, the survey provides a reliable historical source of the community's views since 1998. A selection of results from the last ten years shows that councils in Victoria continue to provide services that meet the public's expectations.

Serving Victoria for 22 years

Each year the CSS data is used to develop this State-wide report which contains all of the aggregated results, analysis and data. Moreover, with 22 years of results, the CSS offers councils a long-term measure of how they are performing – essential for councils that work over the long term to provide valuable services and infrastructure to their communities.

Participation in the State-wide Local Government Community Satisfaction Survey is optional. Participating councils have various choices as to the content of the questionnaire and the sample size to be surveyed, depending on their individual strategic, financial and other considerations.



Mansfield Shire Council – at a glance



Overall council performance

Results shown are index scores out of 100.



Mansfield 59



State-wide 61



Council performance compared to State-wide and group averages

The three areas where Council performance is significantly higher by the widest margin



Appearance of public areas



State-wide average

Compared to

Tourism development



Lobbying



Parking facilities

Parking facilities

The three areas where Council

performance is significantly lower by the widest margin

permits

Building & planning

Waste management



Waste management



Building & planning permits



Appearance of public areas



Tourism development



Sealed local roads

Summary of core measures



Index scores







Consultation & engagement



Community decisions



Sealed local roads



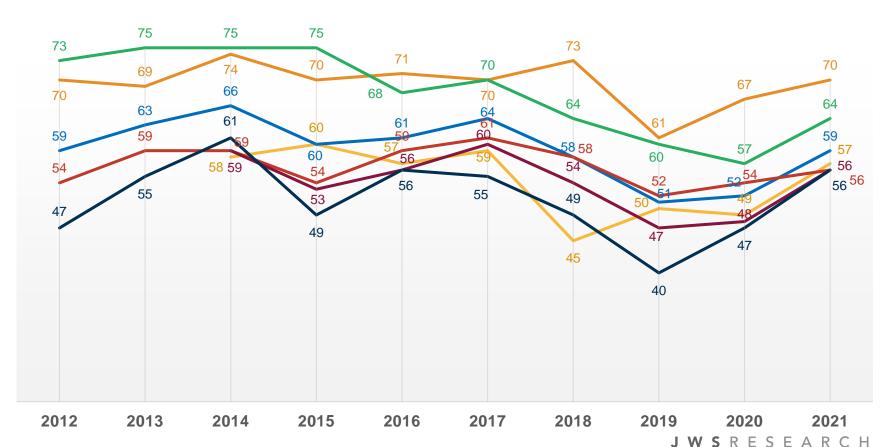
Waste management



Customer service



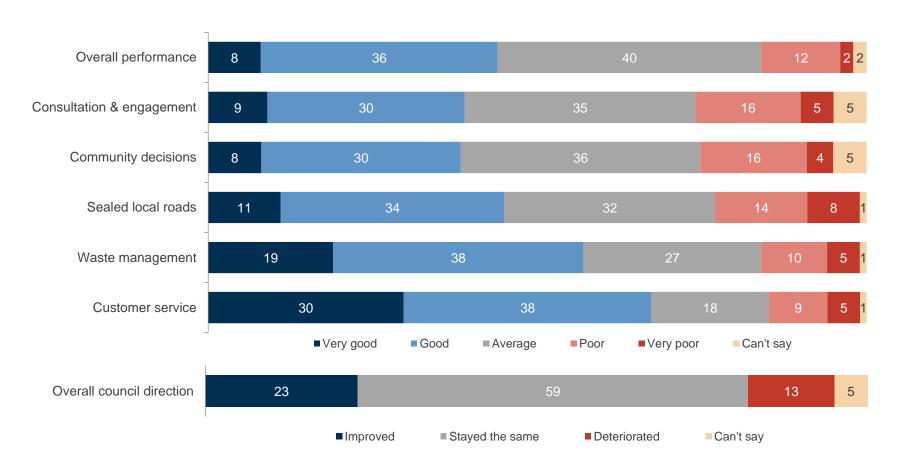
council direction



Summary of core measures



Core measures summary results (%)



Summary of Mansfield Shire Council performance



Services		Mansfield 2021	Mansfield 2020	Small Rural 2021	State-wide 2021	Highest score	Lowest Score
<i>(</i> %	Overall performance	59	52	60	61	Aged 18-34 years	Men, Other residents Aged 50-64 years
S	Value for money	52	-	52	54	Aged 18-34 years	Other residents
+	Overall council direction	56	47	53	53	Aged 18-34 years, Women	Aged 35-49 years
١	Customer service	70	67	69	70	Aged 35-64 years, Women	Aged 18-34 years
<u>.</u>	Appearance of public areas	82	75	75	73	Aged 18-49 years	Other residents
泣	Emergency & disaster mngt	74	68	72	71	Aged 35-49 years	Other residents, Aged 65+ years
MA	Elderly support services	72	70	72	69	Mansfield residents	Other residents
外	Recreational facilities	72	67	69	71	Aged 35-49 years	Aged 18-34 years
	Art centres & libraries	70	73	72	73	Aged 35-49 years, Aged 65+ years, Other residents	Aged 18-34 years
***	Family support services	67	67	66	66	Women	Other residents

Summary of Mansfield Shire Council performance



Service	S	Mansfield 2021	Mansfield 2020	Small Rural 2021	State-wide 2021	Highest score	Lowest score
Y	Tourism development	67	65	63	62	Aged 50-64 years	Aged 18-34 years, Other residents
	Enforcement of local laws	65	62	63	64	Aged 35-49 years	Men, Aged 50-64 years
	Waste management	64	57	68	69	Aged 65+ years	Aged 18-34 years
**	Business & community dev.	61	59	58	60	Women	Men
<u> </u>	Lobbying	58	49	55	55	Aged 18-34 years	Aged 50-64 years
	Local streets & footpaths	58	54	58	59	Aged 18-34 years	Other residents
	Informing the community	58	55	61	60	Aged 18-49 years	Aged 50-64 years, Other residents
A	Sealed local roads	57	49	53	57	Aged 18-34 years	Aged 65+ years
	Consultation & engagement	56	54	56	56	Aged 18-34 years	Other residents
**	Community decisions	56	48	56	56	Women	Other residents

Summary of Mansfield Shire Council performance



Service	s	Mansfield 2021	Mansfield 2020	Small Rural 2021	State-wide 2021	Highest score	Lowest score
	Parking facilities	53	52	62	58	Aged 18-34 years	Aged 65+ years
	Town planning policy	53	44	55	55	Aged 18-34 years	Aged 50-64 years
	Population growth	49	44	52	53	Aged 18-34 years	Aged 50-64 years
	Building & planning permits	45	40	49	51	Aged 18-34 years	Aged 35-49 years
	Unsealed roads	45	44	44	45	Aged 35-64 years	Aged 18-34 years

Focus areas for the next 12 months



Overview

Consolidating gains made last year, perceptions of Council's overall performance has improved significantly this year. Significantly increased ratings are also seen across more than half of all evaluated service areas. Council has made considerable inroads towards rebuilding community sentiment back to previous levels, and is now well positioned to further strengthen these gains and build performance in areas where ratings have held steady or experienced only slight improvement.

Key influences on perceptions of overall performance

Council should focus on improving performance in service areas that most influence overall performance: community consultation, unsealed roads, decisions made the community's interest, waste management, town planning, public areas and elderly support services. Many of these are among Council's lowest performing areas. Good communication, transparency and consultation, particularly on planning issues, must be foremost in Council efforts to continue cultivating positive community opinion over the next 12 months.

Comparison to state and area grouping

Council performs significantly higher than both the Small Rural group and State-wide averages on the appearance of public areas, tourism development and lobbying. Waste management is one of only three service areas where Council performs significantly lower than both the Small Rural group and State-wide averages – given the influence this area has on overall performance perceptions, this would be an area to watch.

Maintain gains achieved to date

Over the next 12 months, Council should seek to uphold and continue building upon the significant gains made in some of its lowest performing areas. In this vein, Council should focus attention on decisions made in the community's interest, planning and building permits and town planning policy, as despite improvements, these remain areas of low performance with a high impact on overall performance. In each of these areas, Council has previously achieved higher ratings, demonstrating that this is achievable.

DETAILED FINDINGS







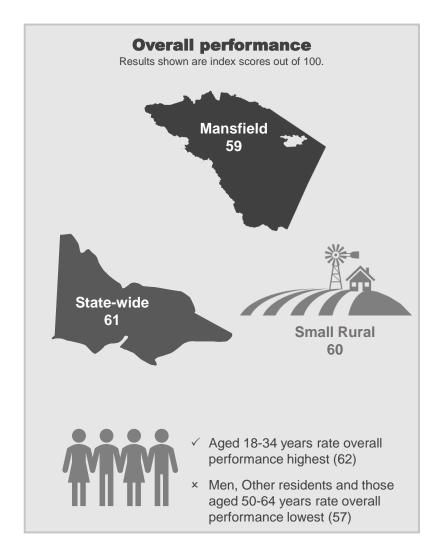
The overall performance index score of 59 for Mansfield Shire Council represents a significant seven-point improvement on the 2020 result.

 Encouragingly, Council has started to rebuild community sentiment after overall performance ratings stabilised last year from significant declines in 2018 and 2019.

Mansfield Shire Council's overall performance rates in line with both the average rating for councils in the Small Rural group and for councils State-wide (index scores of 60 and 61 respectively).

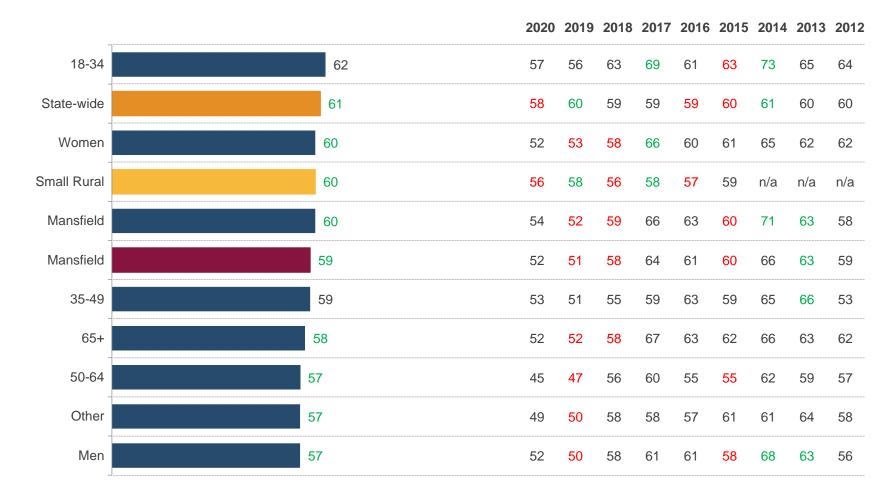
 Perceptions of performance improved statistically significantly (at the 95% confidence level) in the last 12 months across almost all geographic and demographic cohorts. The exceptions here are residents aged 18 to 49 years where ratings remain broadly in line with last year's results.

One in three residents (33%) rate the value for money they receive from Council in infrastructure and services provided to their community as 'very good' or 'good'. Just over a quarter rate Council as 'very poor' or 'poor' (27%), while 37% rate Council as 'average' in terms of providing value for money.



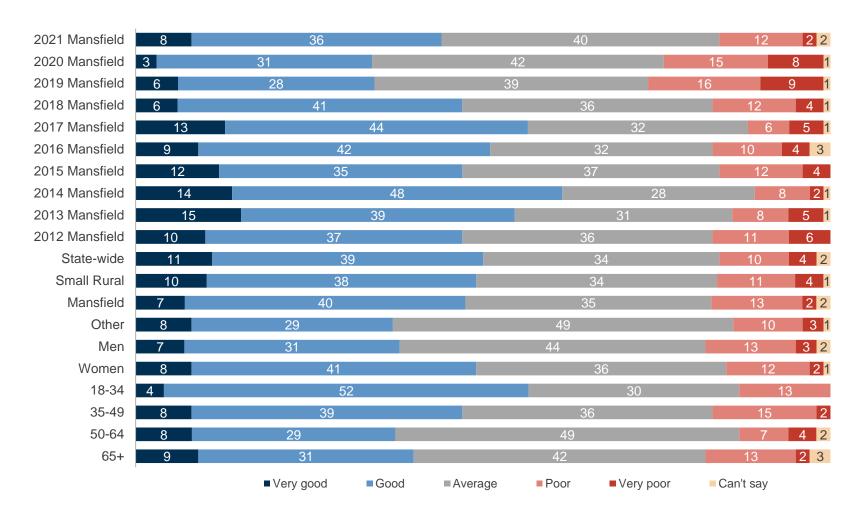


2021 overall performance (index scores)





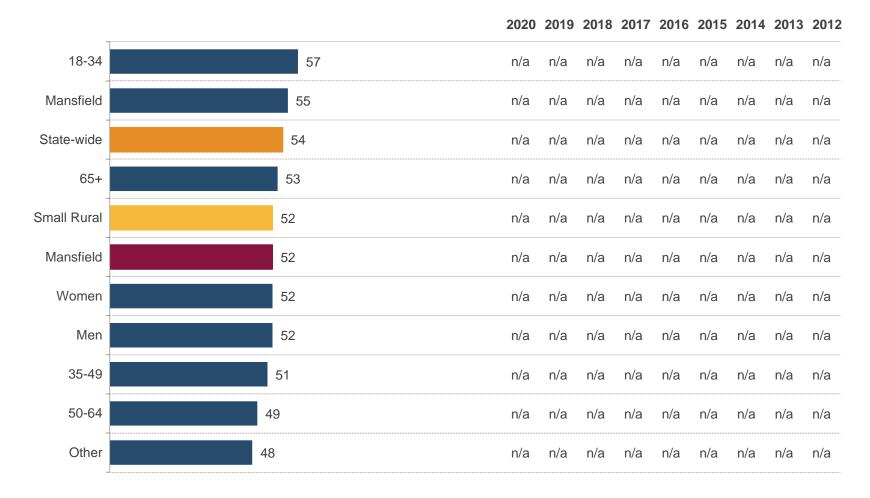
2021 overall performance (%)



Value for money in services and infrastructure



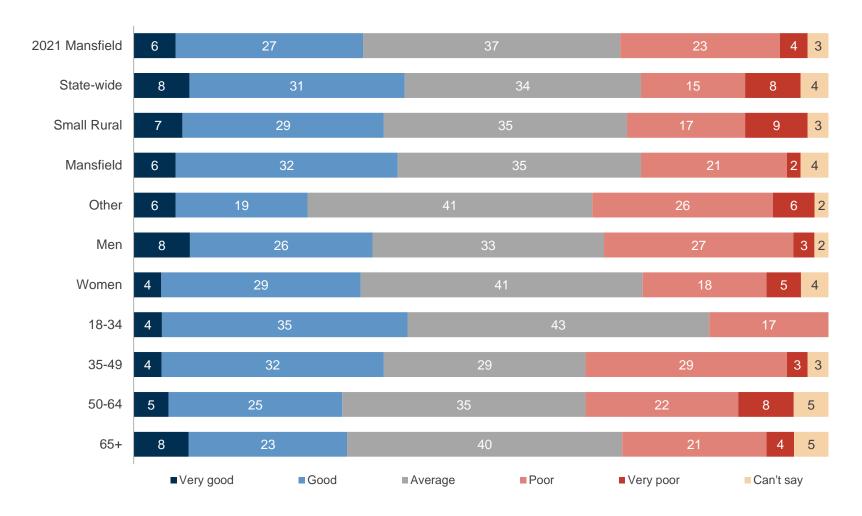
2021 value for money (index scores)



Value for money in services and infrastructure



2021 value for money (%)



Top performing service areas

Appearance of public areas is the area where Council performed best in 2012 (index score of 82), improving significantly by seven points on last year's result.

- All demographic and geographic cohorts recorded a significant increase in their ratings of public areas this year.
- Maintaining this high rating here is important, as perceptions of public areas have a positive influence on Council's overall performance perceptions. Indeed, parks and gardens (9%) are cited as one of the best things about Council.
- Council performance in this area is significantly higher the Small Rural group and State-wide averages.

Perceptions of Council's next highest rated area, emergency and disaster management, also improved significantly over the past 12 months (index score of 74, up six points).

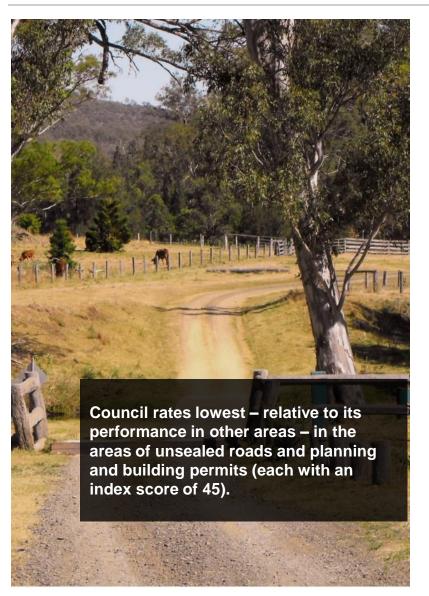
- Significant increases in ratings of this area are seen among women and those aged 35 to 64 years.
- Council rates in line with the Small Rural group and significantly lower than the State-wide average here.

High performance is also seen for elderly support services and recreational facilities (index score of 72 each) in 2021. Ratings of recreational facilities increased significantly this year (by five points).



Low performing service areas





Council rates the lowest on unsealed roads and planning and building permits (index score of 45 each).

Performance on unsealed roads remains consistent with last years result. Ratings in this area increased significantly among women and residents aged 50 to 64 years (index score of 48 each, up six and 11 points respectively), and decreased significantly among those aged 18 to 34 years (index score of 40, down 13 points).

 Council rates in line with the Small Rural group and State-wide averages for unsealed roads.

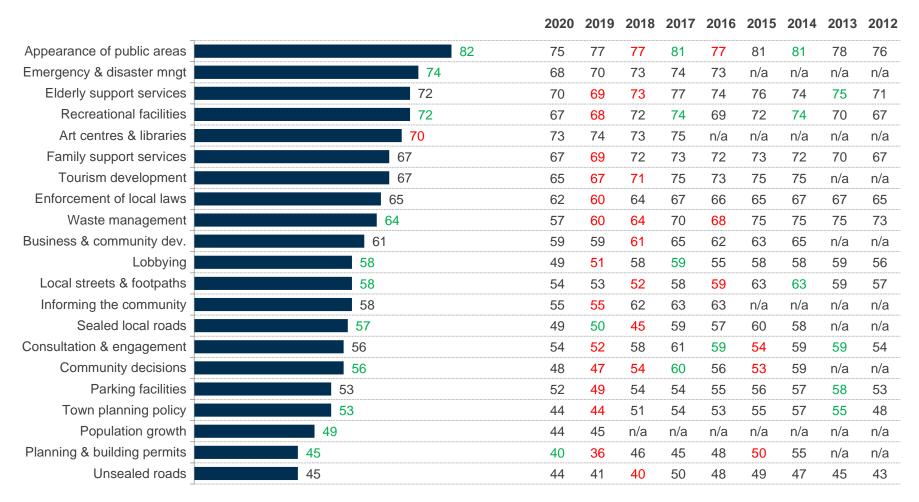
In the area of planning and building permits, perceived performance improved significantly by five points this year. After reaching a series low in 2019, Council continues to recover community perceptions and improve its performance in this area.

- Town planning, permits and red tape (11%) are one of the areas residents cite as most needing improvement.
- Residents aged 35 to 49 years are the ones that require attention in this service area. Perceptions declined significantly among this cohort (index score of 30, down 16 index points). They also rate Council performance here significantly lower than average.
- Council rates significantly lower than the Small Rural group and State-wide average in this area.

Individual service area performance



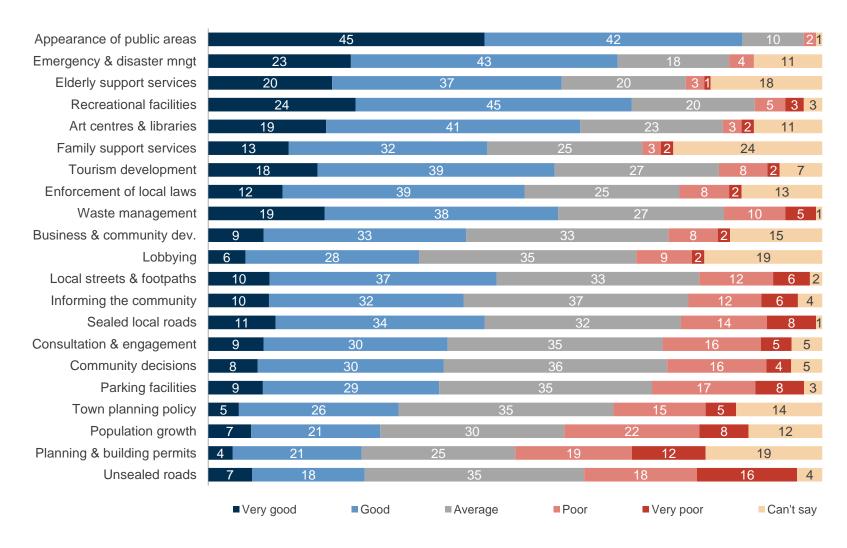
2021 individual service area performance (index scores)



Individual service area performance



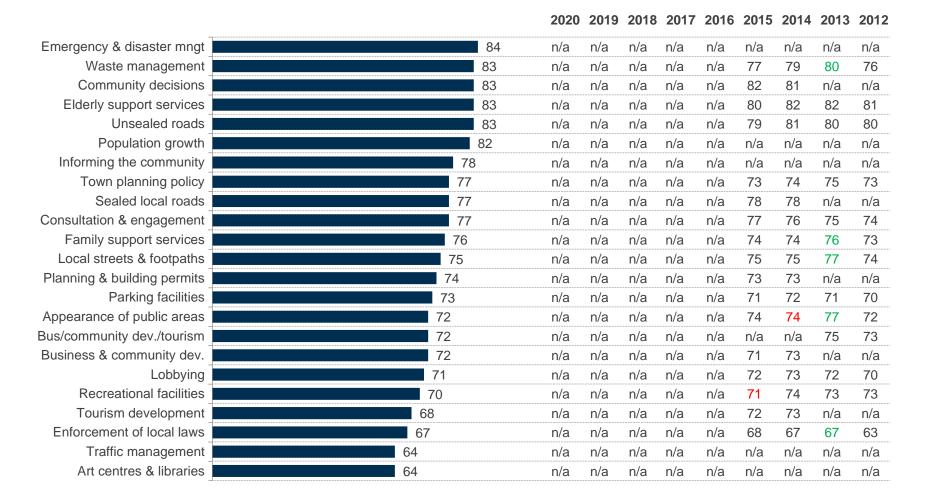
2021 individual service area performance (%)



Individual service area importance



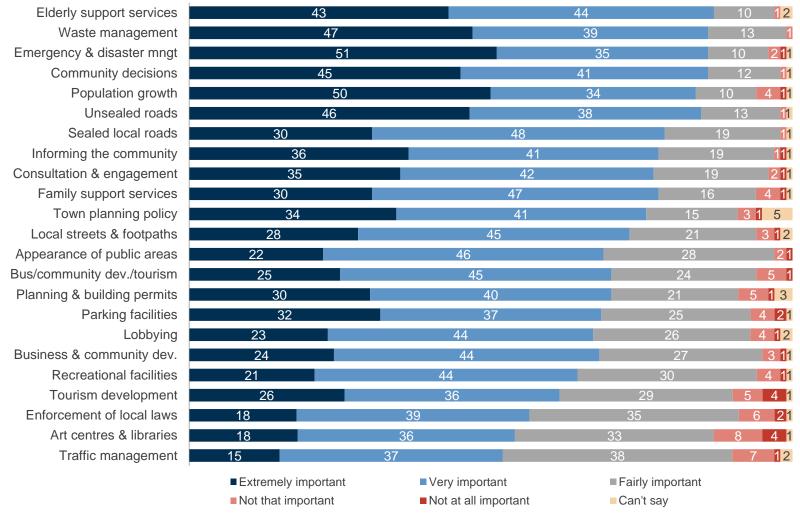
2021 individual service area importance (index scores)



Individual service area importance



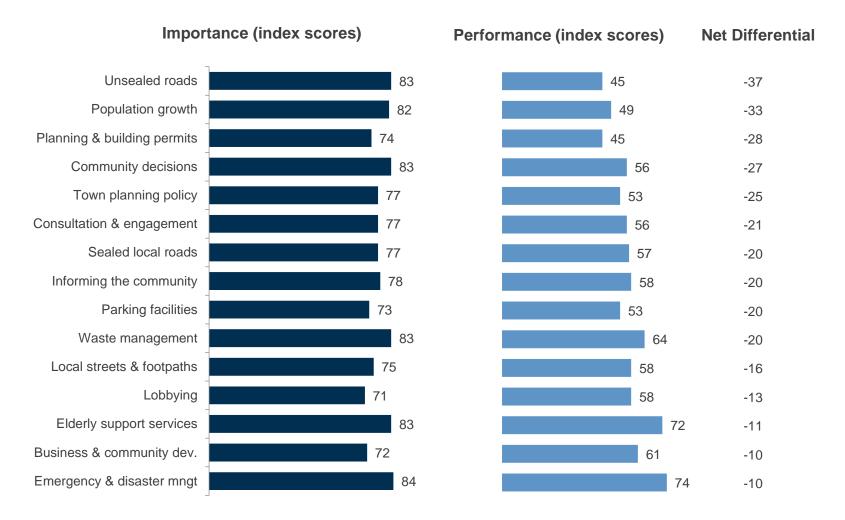
2021 individual service area importance (%)



Individual service areas importance vs performance



Service areas where importance exceeds performance by 10 points or more, suggesting further investigation is necessary.



Influences on perceptions of overall performance



The individual service area that has the strongest influence on the overall performance rating (based on regression analysis) is:

· Community consultation and engagement.

A focus on good communication and consultation with residents on key local issues provides the greatest opportunity to drive up overall opinion of Council's performance.

Following on from that, other individual service areas with a moderate-to-strong influence on the overall performance rating are:

- · The maintenance of unsealed roads
- Decisions made in the interest of the community
- Waste management
- Town planning
- The appearance of public areas
- · Elderly support services.

The appearance of public areas is Council's best performing service area (index score of 82) and has a moderate positive influence on the overall performance rating. Waste management is also performing reasonably well (index score of 64) and has a moderate influence.

Maintaining these positive results should remain a focus but there is greater work to be done elsewhere.

Other service areas that have a moderate influence on overall perceptions, but perform relatively less well, are town planning and community decisions (performance index of 53 and 56 respectively).

Addressing resident concerns about local planning issues and ensuring good communication and transparency around Council decision making can also help shore up positive community opinion.

However, most in need of attention is Council's maintenance of unsealed roads, which is poorly rated (performance index of 45) and a strong influence on overall community opinion.

It is important to attend to resident concerns about unsealed roads to help improve overall ratings of Council performance.

Shoring up positive perceptions of Council's elderly support services can also help improve overall community opinion.

Regression analysis explained



We use regression analysis to investigate which individual service areas, such as community consultation, condition of sealed local roads, etc. (the independent variables) are influencing respondent perceptions of overall council performance (the dependent variable).

In the charts that follow:

- The horizontal axis represents the council performance index for each individual service.
 Service areas appearing on the right-side of the chart have a higher performance index than those on the left.
- The vertical axis represents the Standardised Beta Coefficient from the multiple regression performed.
 This measures the contribution of each service area to the model. Service areas near the top of the chart have a greater positive effect on overall performance ratings than service areas located closer to the axis.

The regressions are shown on the following two charts.

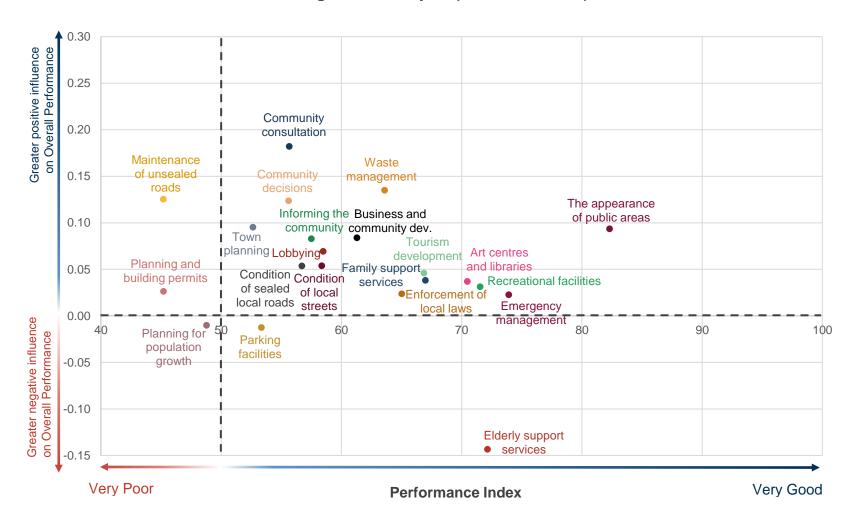
- The first chart shows the results of a regression analysis of all individual service areas selected by Council.
- 2. The second chart shows the results of a regression performed on a smaller set of service areas, being those with a moderate-to-strong influence on overall performance. Service areas with a weaker influence on overall performance (i.e. a low Standardised Beta Coefficient) have been excluded from the analysis.

Key insights from this analysis are derived from the second chart.

Influence on overall performance: all service areas



2021 regression analysis (all service areas)



The multiple regression analysis model above (all service areas) has an R^2 value of 0.579 and adjusted R^2 value of 0.556, which means that 58% of the variance in community perceptions of overall performance can be predicted from these variables. The overall model effect was statistically significant at p = 0.0001, F = 24.79. This model should be interpreted with some caution as some data is not normally distributed and not all service areas have linear correlations.

Influence on overall performance: key service areas



2021 regression analysis (key service areas)

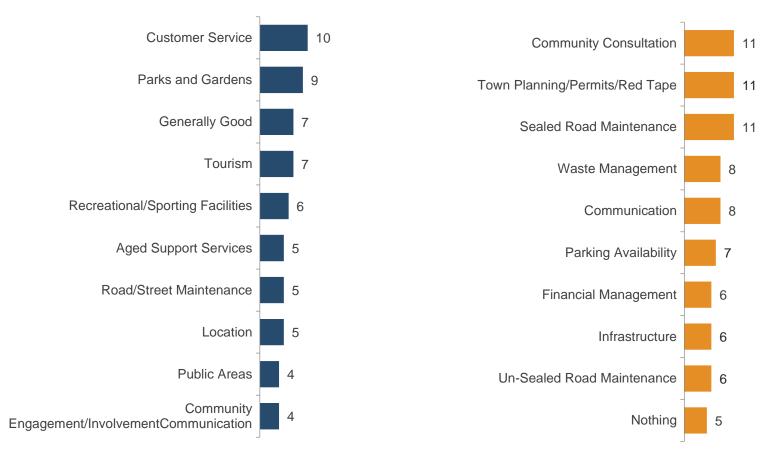


Best things about Council and areas for improvement





2021 areas for improvement (%)
- Top mentions only -



Q16. Please tell me what is the ONE BEST thing about Mansfield Shire Council? It could be about any of the issues or services we have covered in this survey or it could be about something else altogether?

Base: All respondents. Councils asked state-wide: 28 Councils asked group: 9

Q17. What does Mansfield Shire Council MOST need to do to improve its performance?



Customer service

Contact with council and customer service

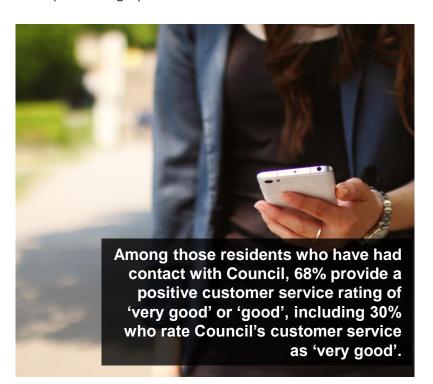


Contact with council

Seven in ten Mansfield Shire Council residents (70%) have had contact with Council in the last 12 months.

After increasing incrementally year on year from 2017, rate of contact has fallen by six percentage points this year.

 This decline has been driven by residents in the Other area, whose rate of contact fell to 68%, down 11 percentage points.



Customer service

Council's customer service index of 70 represents a slight (but not significant) improvement on last year's result (67). Council continues to regain ground after experiencing a sharp 12-point decrease in 2019.

By maintaining this improvement, Council's customer service rating remains in line with the Small Rural group and State-wide averages (index scores of 69 and 70 respectively).

Among residents who have had contact with Council, 68% continue to provide a positive customer service rating of 'very good' or 'good'.

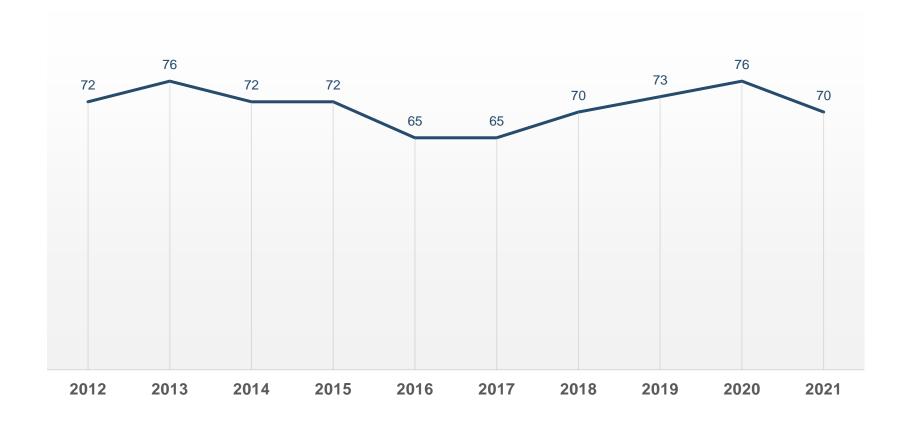
 Perceptions of customer service performance across each of the geographic and demographic cohorts did not change significantly over the past 12 months.

Residents aged 35 to 49 years continue to provide Council's highest rating (index score of 72), while those aged 18 to 34 years (index score of 66) provide the lowest – noting these are not significantly different to the Council average.

Contact with council



2021 contact with council (%) Have had contact

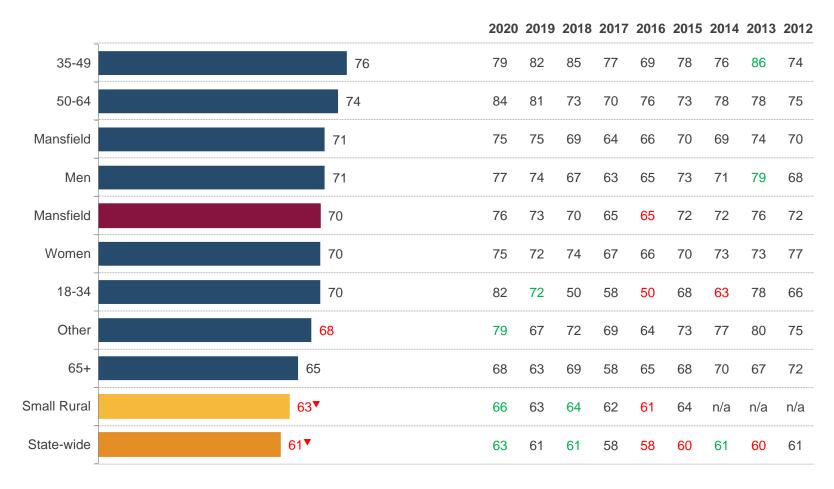


Q5. Over the last 12 months, have you or any member of your household had any contact with Mansfield Shire Council? This may have been in person, in writing, by telephone conversation, by text message, by email or via their website or social media such as Facebook or Twitter?

Contact with council



2021 contact with council (%)



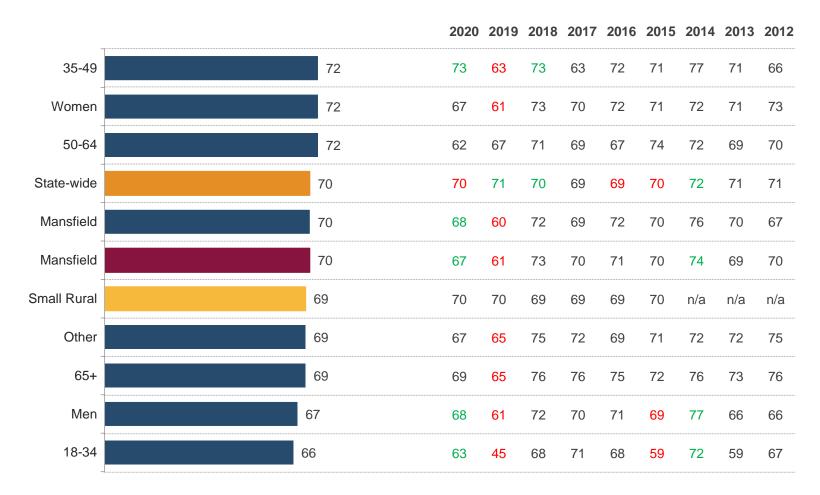
Q5. Over the last 12 months, have you or any member of your household had any contact with Mansfield Shire Council? This may have been in person, in writing, by telephone conversation, by text message, by email or via their website or social media such as Facebook or Twitter?

Base: All respondents. Councils asked state-wide: 39 Councils asked group: 15 Note: Please see Appendix A for explanation of significant differences.

Customer service rating



2021 customer service rating (index scores)



Q5c. Thinking of the most recent contact, how would you rate Mansfield Shire Council for customer service? Please keep in mind we do not mean the actual outcome but rather the actual service that was received. Base: All respondents who have had contact with Council in the last 12 months.

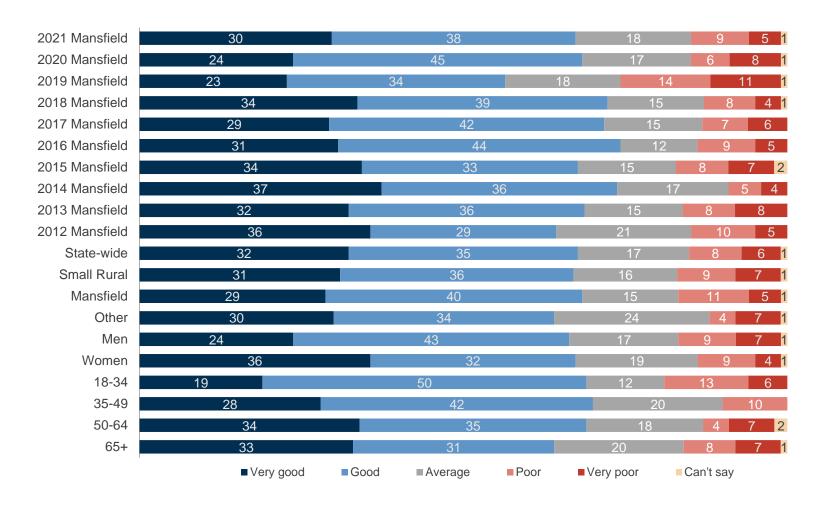
Councils asked state-wide: 66 Councils asked group: 19

Note: Please see Appendix A for explanation of significant differences.

Customer service rating



2021 customer service rating (%)





Council direction

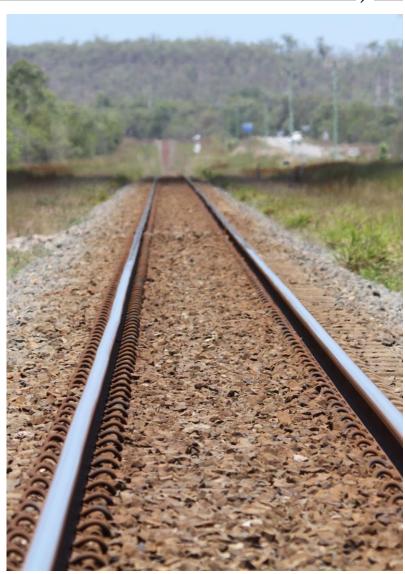
W

Perceptions of the direction of Council's overall performance have significantly improved from 2020 (index score of 56, up nine points).

 Contributing to this increase are significant improvements among women (with ratings also significantly higher than the Council-wide average) and those aged 65 years and over.

A majority of residents (59%) continue to believe the direction of Council's overall performance has stayed the same over the last 12 months, up two percentage points on 2020.

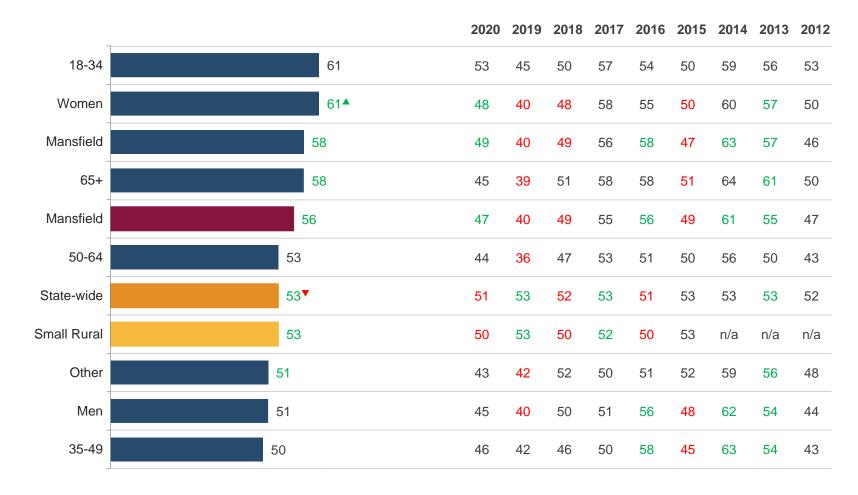
- 23% believe the direction has improved in the last 12 months, up six points on 2020.
- 13% believe it has deteriorated, down 11 points on 2020.
- The most satisfied with Council direction are those aged 18 to 34 years and women.
- The <u>least</u> satisfied with Council direction are residents aged 35 to 49 years.



Overall council direction last 12 months



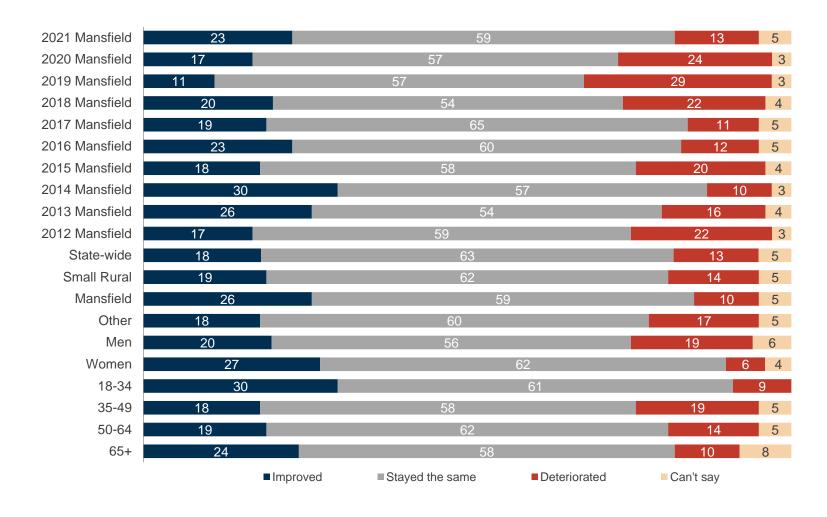
2021 overall council direction (index scores)



Overall council direction last 12 months



2021 overall council direction (%)





Community consultation and engagement importance





2021 consultation and engagement importance (index scores)

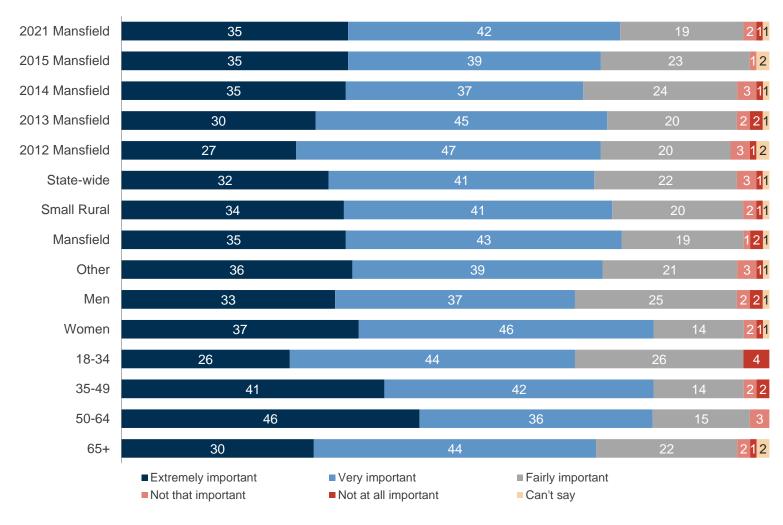


Community consultation and engagement importance





2021 consultation and engagement importance (%)

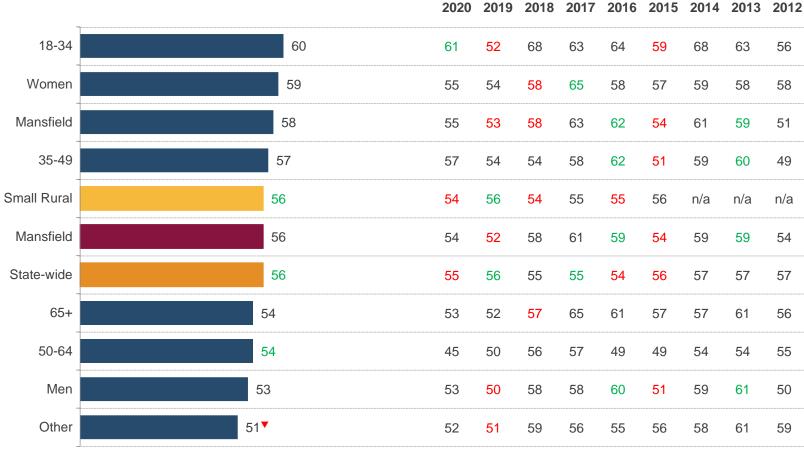


Community consultation and engagement performance





2021 consultation and engagement performance (index scores)

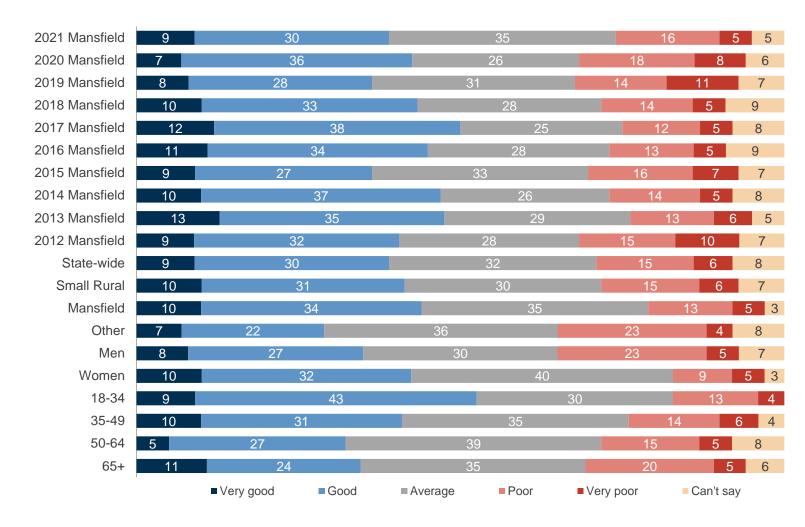


Community consultation and engagement performance





2021 consultation and engagement performance (%)



Lobbying on behalf of the community importance





2021 lobbying importance (index scores)

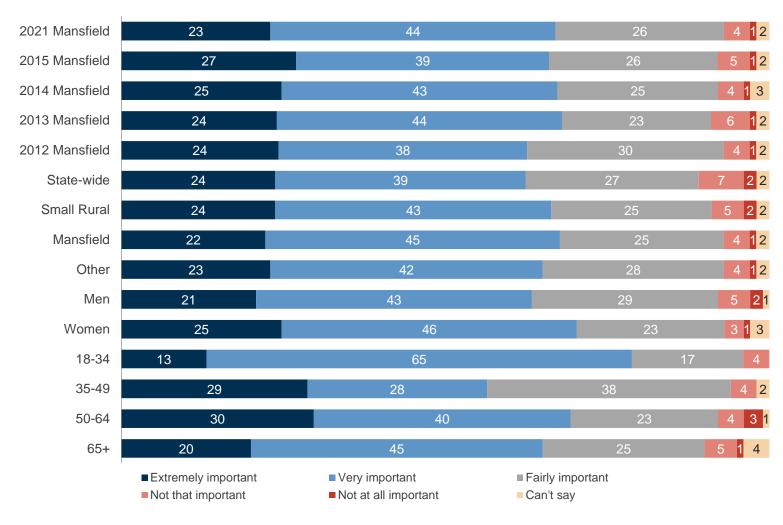


Lobbying on behalf of the community importance





2021 lobbying importance (%)



Lobbying on behalf of the community performance





2021 lobbying performance (index scores)

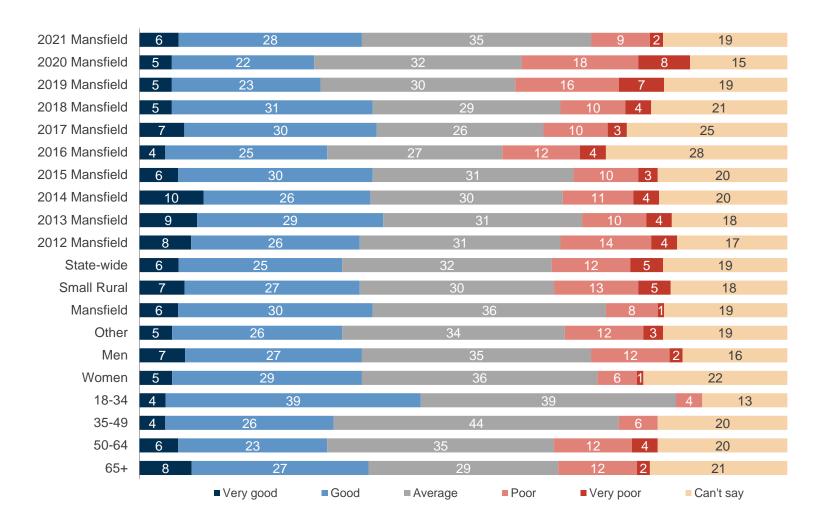


Lobbying on behalf of the community performance





2021 lobbying performance (%)



Decisions made in the interest of the community importance





2021 community decisions made importance (index scores)

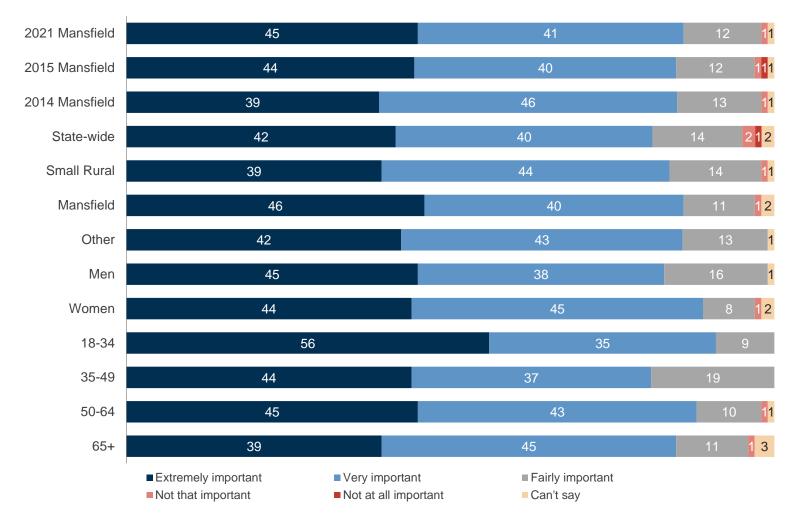


Decisions made in the interest of the community importance





2021 community decisions made importance (%)



Decisions made in the interest of the community performance





2021 community decisions made performance (index scores)

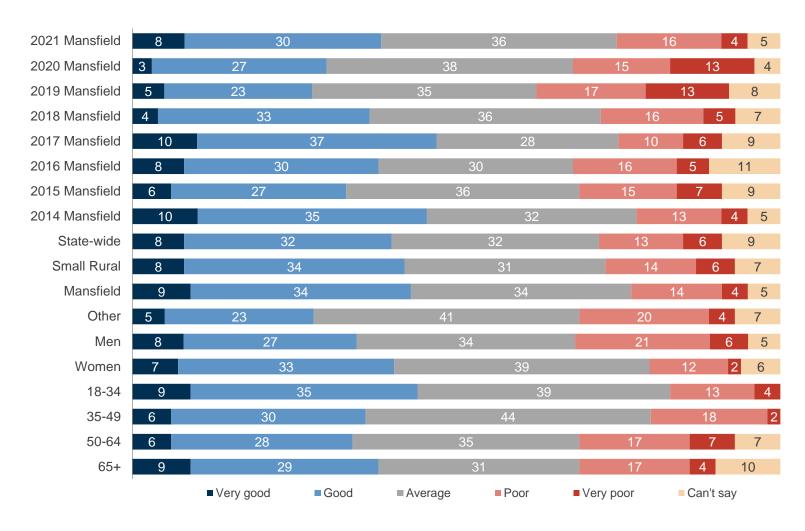


Decisions made in the interest of the community performance





2021 community decisions made performance (%)

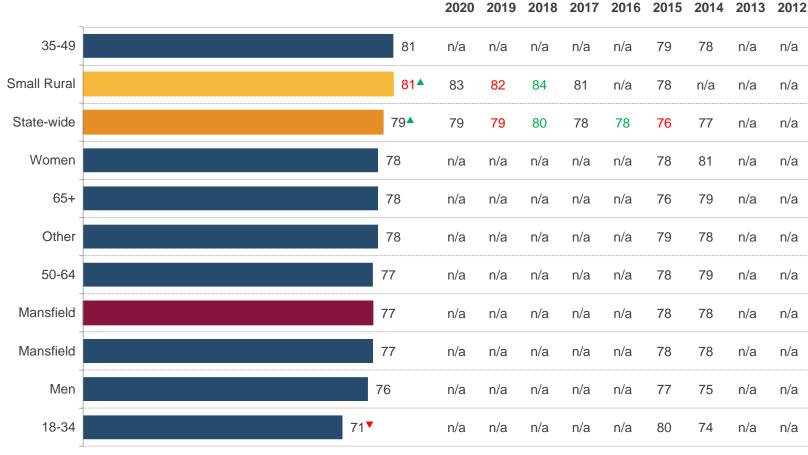


The condition of sealed local roads in your area importance





2021 sealed local roads importance (index scores)

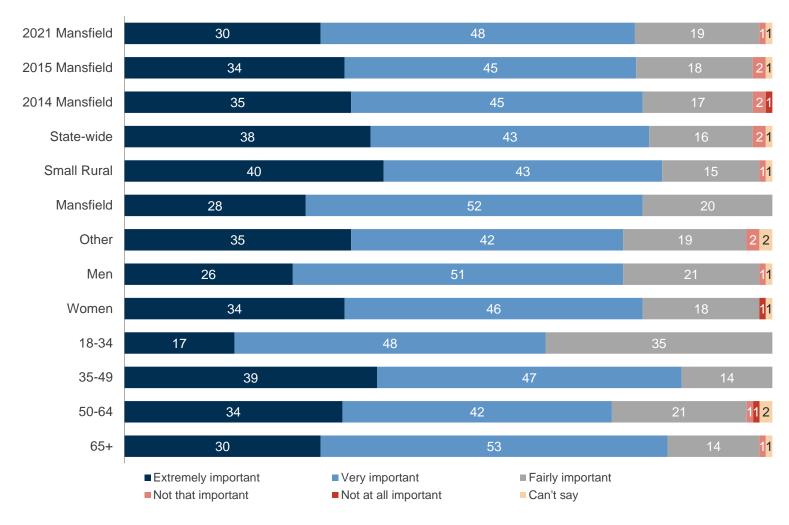


The condition of sealed local roads in your area importance





2021 sealed local roads importance (%)



The condition of sealed local roads in your area performance





2021 sealed local roads performance (index scores)

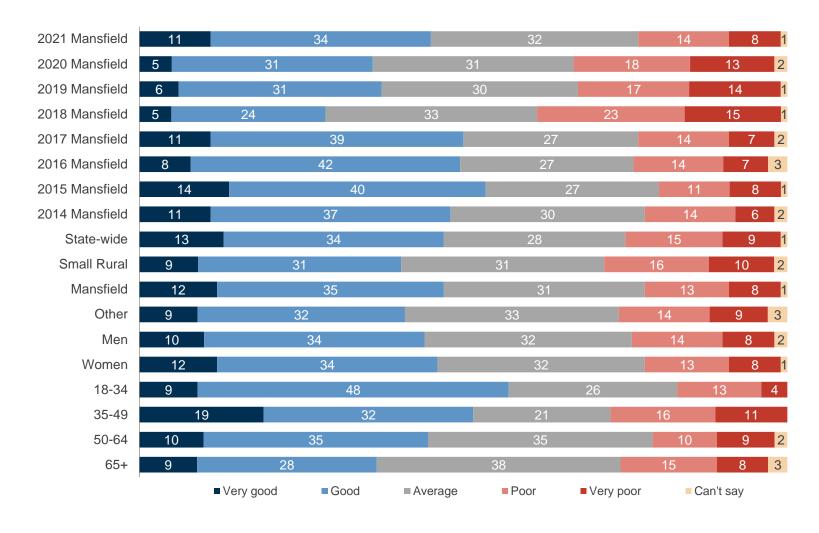


The condition of sealed local roads in your area performance





2021 sealed local roads performance (%)



Informing the community importance





2021 informing community importance (index scores)

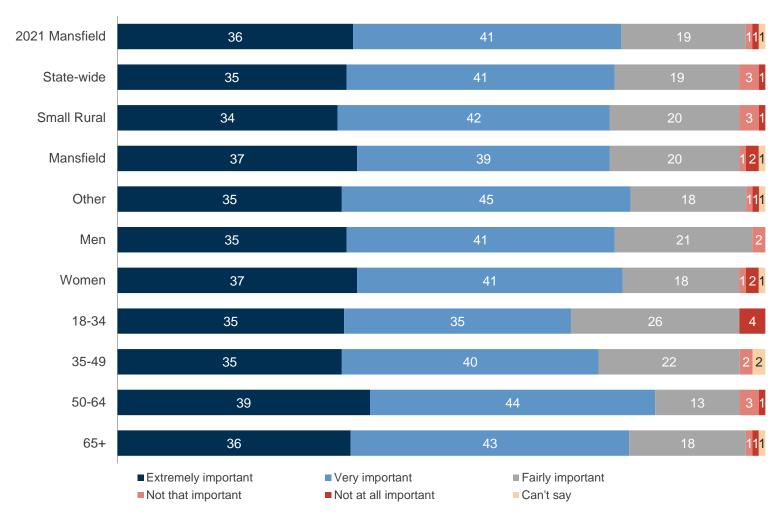


Informing the community importance





2021 informing community importance (%)



Informing the community performance





2021 informing community performance (index scores)

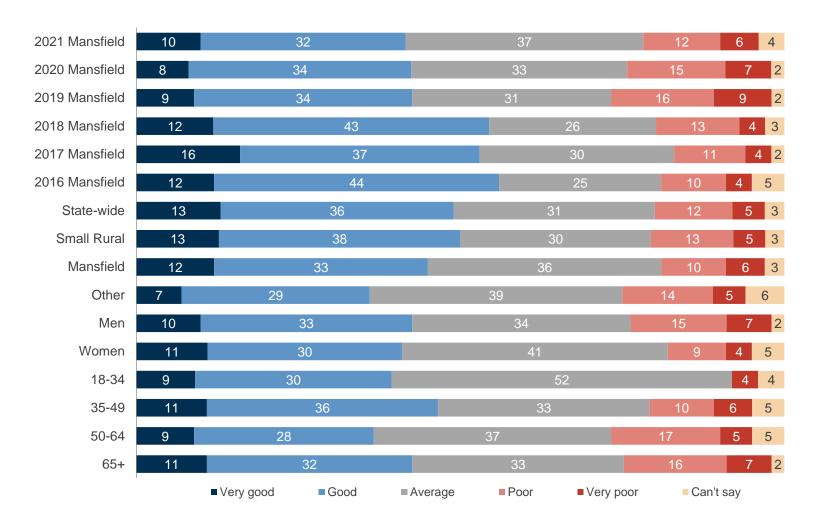


Informing the community performance





2021 informing community performance (%)



The condition of local streets and footpaths in your area importance





2021 streets and footpaths importance (index scores)

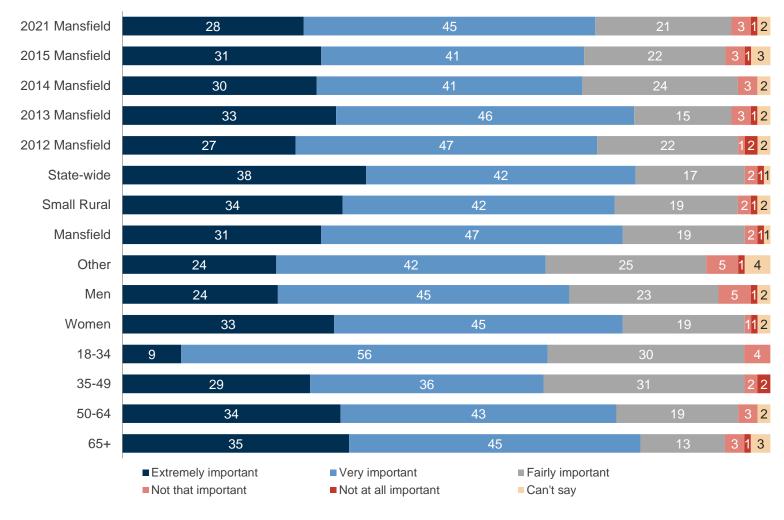


The condition of local streets and footpaths in your area importance





2021 streets and footpaths importance (%)



The condition of local streets and footpaths in your area performance





2021 streets and footpaths performance (index scores)

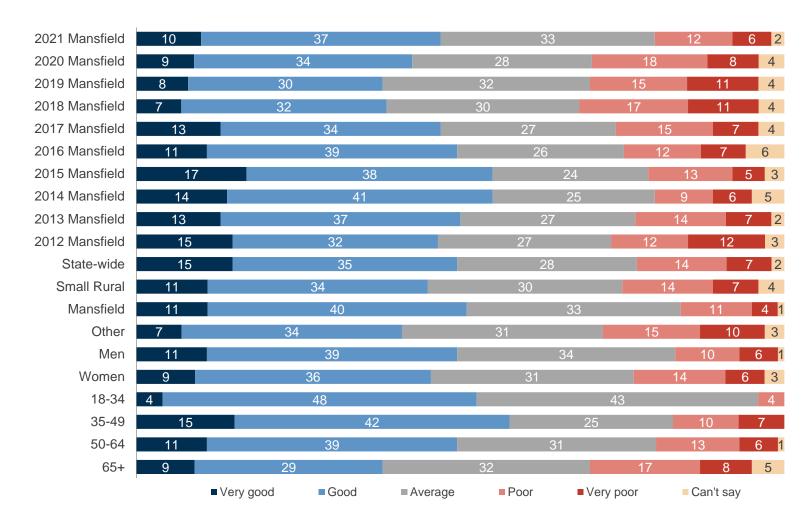


The condition of local streets and footpaths in your area performance





2021 streets and footpaths performance (%)



Traffic management importance





2021 traffic management importance (index scores)

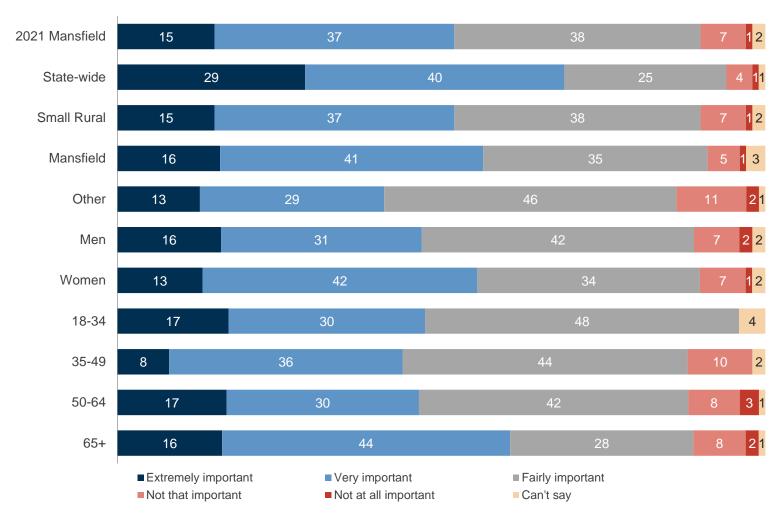


Traffic management importance





2021 traffic management importance (%)



Parking facilities importance





2021 parking importance (index scores)

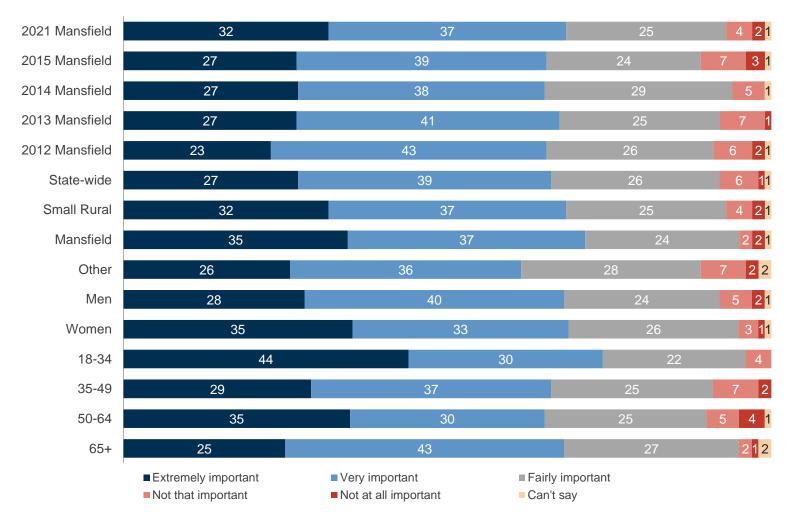


Parking facilities importance





2021 parking importance (%)

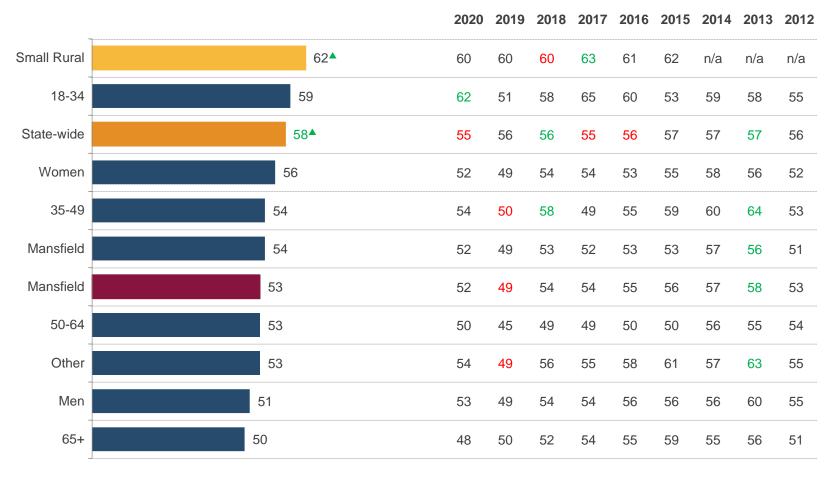


Parking facilities performance





2021 parking performance (index scores)

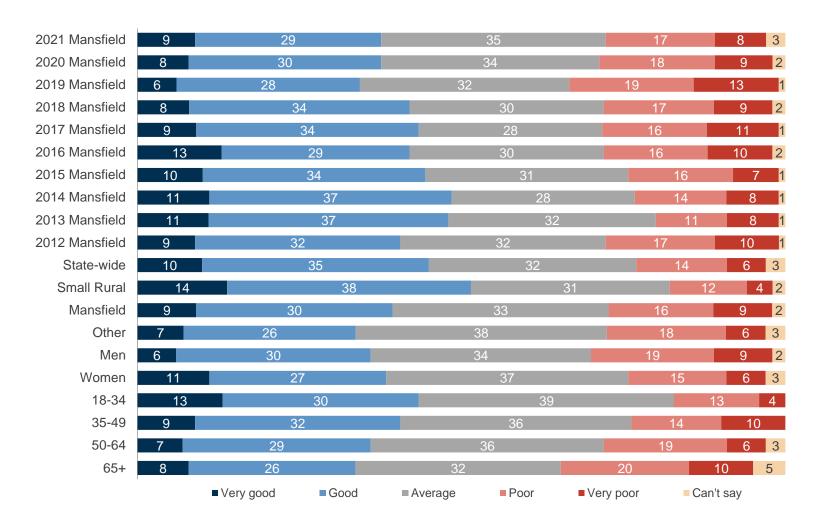


Parking facilities performance





2021 parking performance (%)



Enforcement of local laws importance





2021 law enforcement importance (index scores)

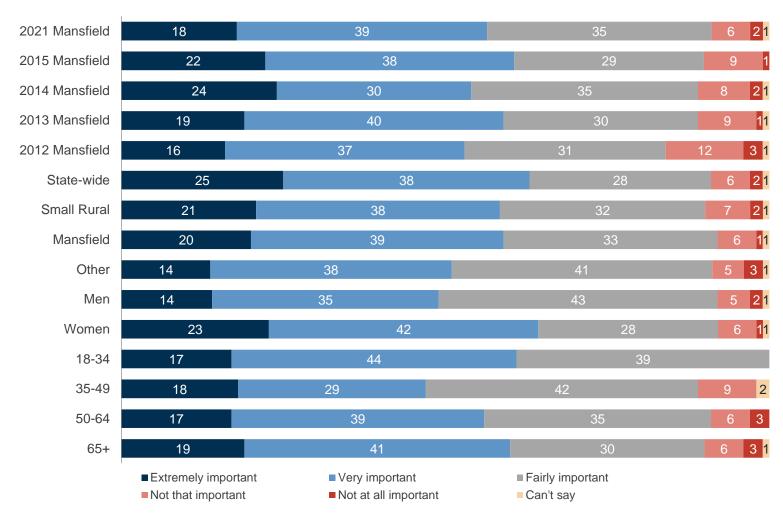


Enforcement of local laws importance





2021 law enforcement importance (%)



Enforcement of local laws performance





2021 law enforcement performance (index scores)

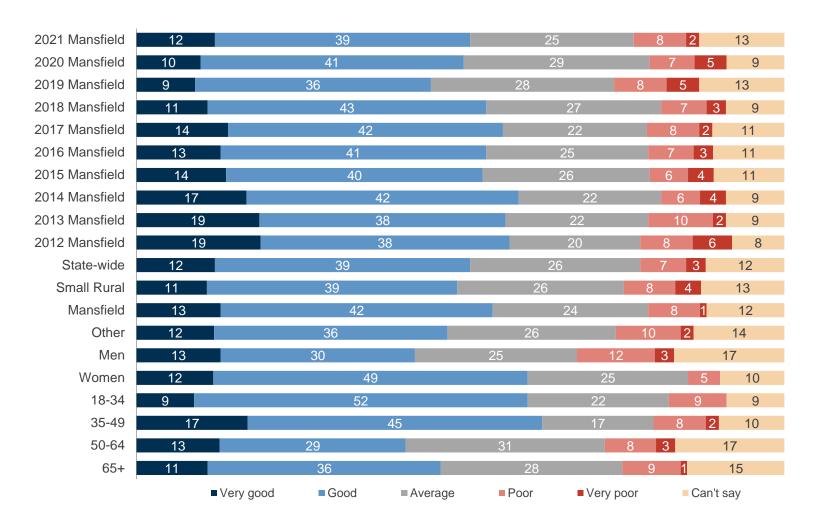


Enforcement of local laws performance





2021 law enforcement performance (%)



Family support services importance





2021 family support importance (index scores)

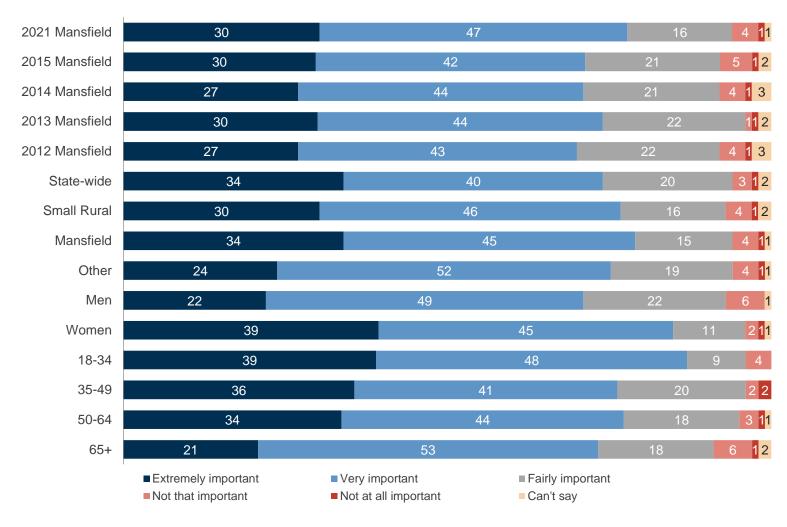


Family support services importance





2021 family support importance (%)

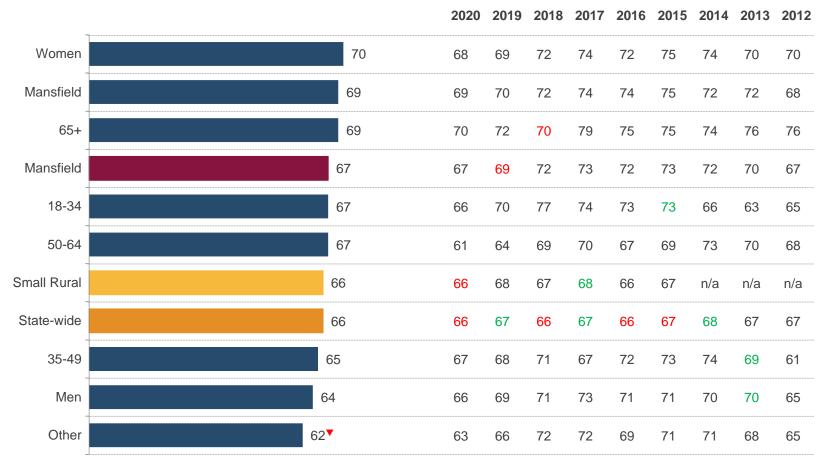


Family support services performance





2021 family support performance (index scores)

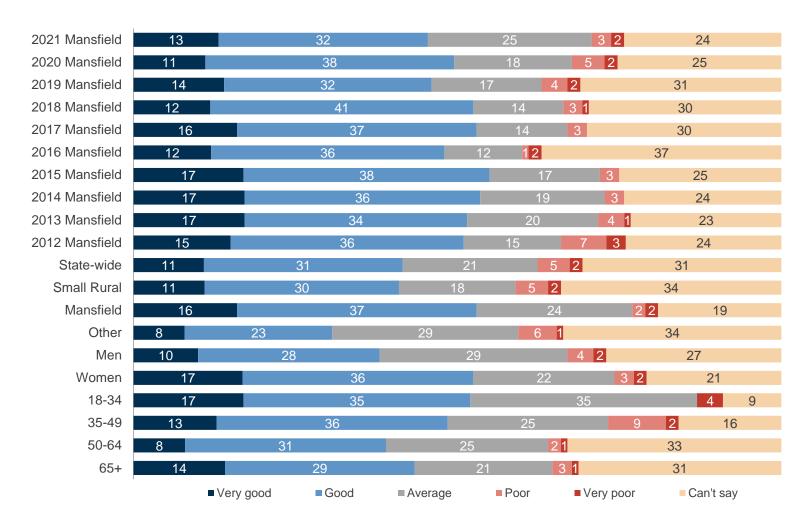


Family support services performance





2021 family support performance (%)



Elderly support services importance





2021 elderly support importance (index scores)

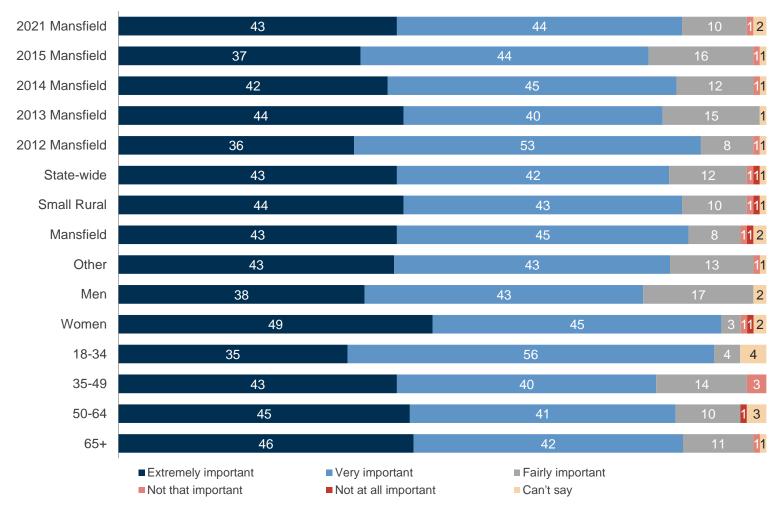


Elderly support services importance





2021 elderly support importance (%)



Elderly support services performance





2021 elderly support performance (index scores)

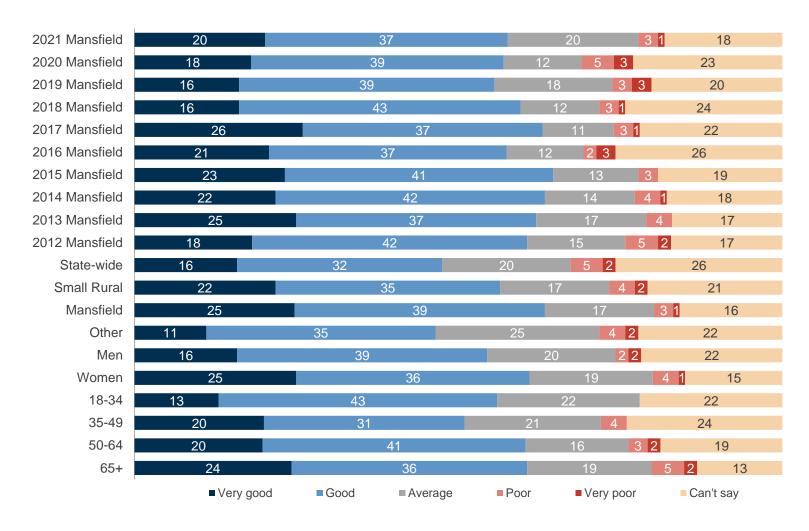


Elderly support services performance





2021 elderly support performance (%)



Recreational facilities importance





2021 recreational facilities importance (index scores)

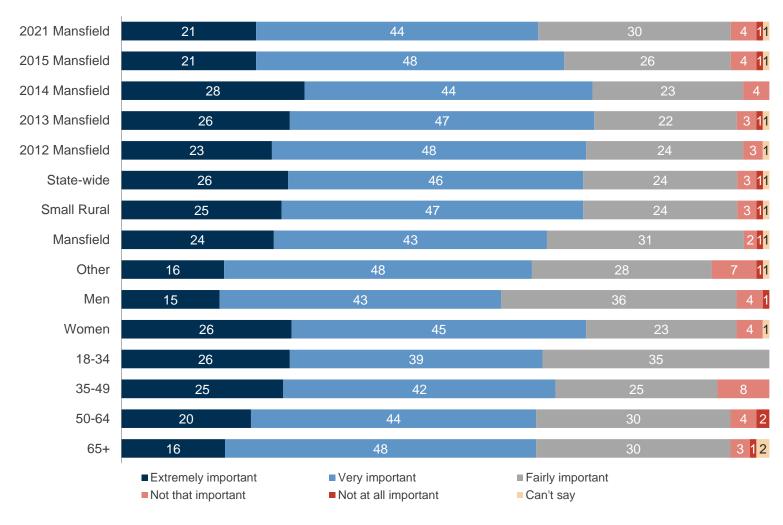


Recreational facilities importance





2021 recreational facilities importance (%)



Recreational facilities performance





2021 recreational facilities performance (index scores)

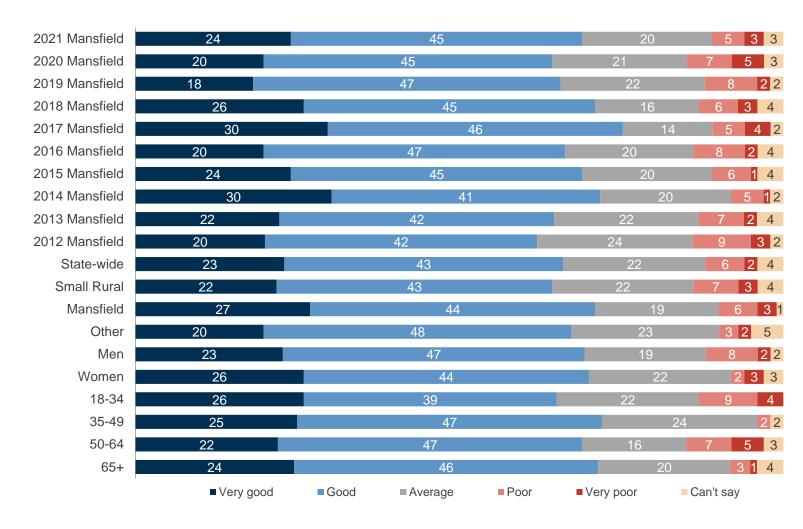


Recreational facilities performance





2021 recreational facilities performance (%)



The appearance of public areas importance





2021 public areas importance (index scores)

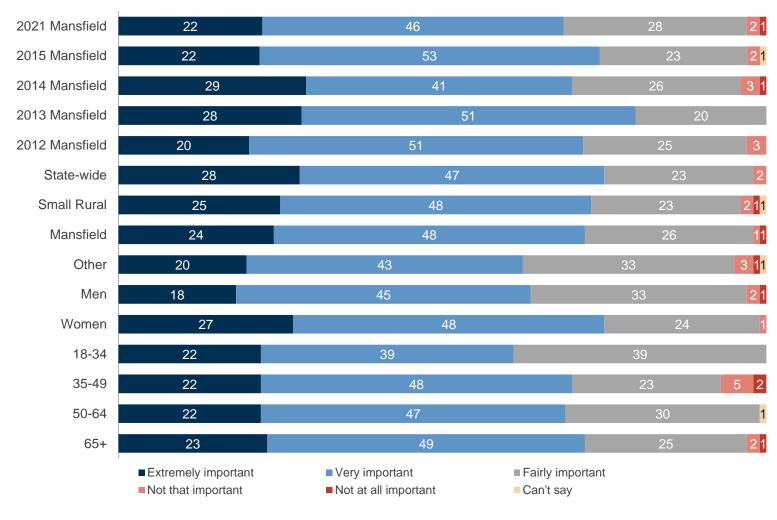


The appearance of public areas importance





2021 public areas importance (%)



The appearance of public areas performance





2021 public areas performance (index scores)

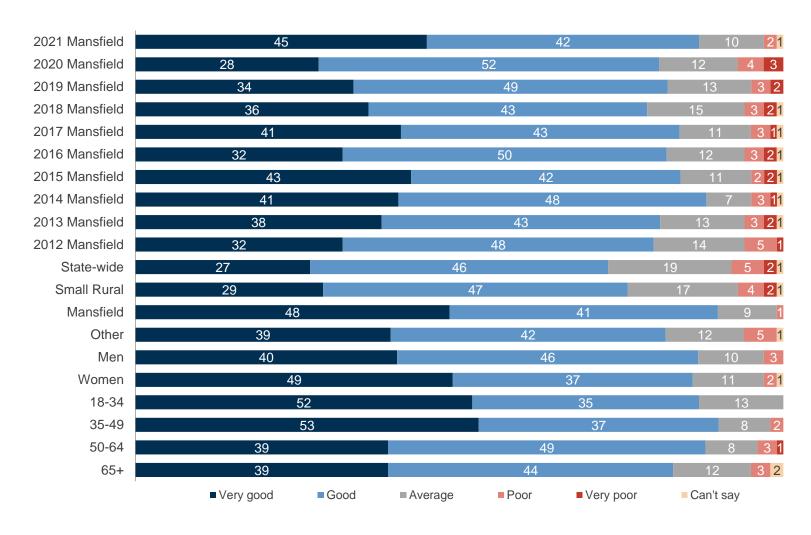


The appearance of public areas performance





2021 public areas performance (%)

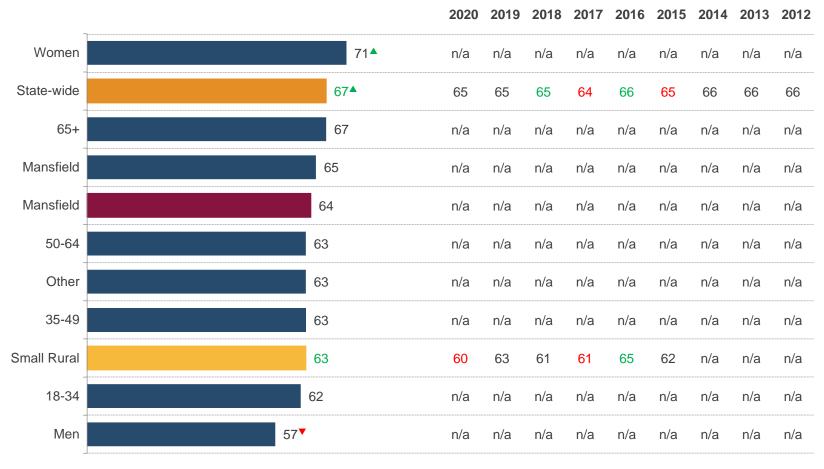


Art centres and libraries importance





2021 art centres and libraries importance (index scores)

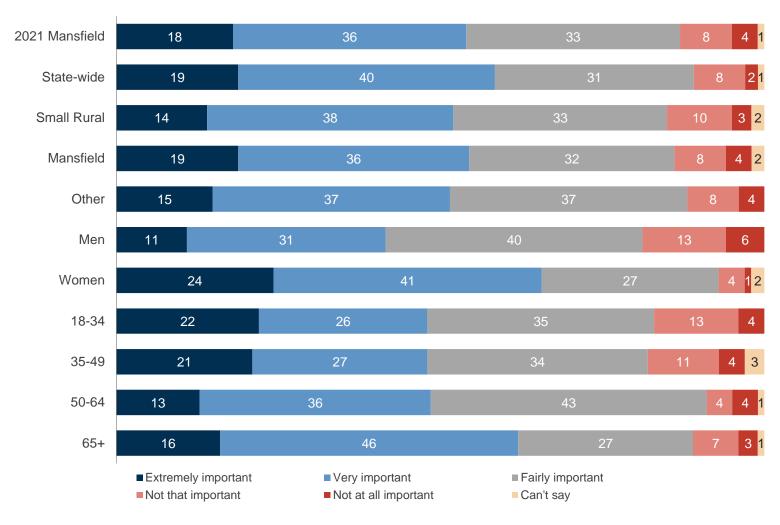


Art centres and libraries importance





2021 art centres and libraries importance (%)



Art centres and libraries performance





2021 art centres and libraries performance (index scores)

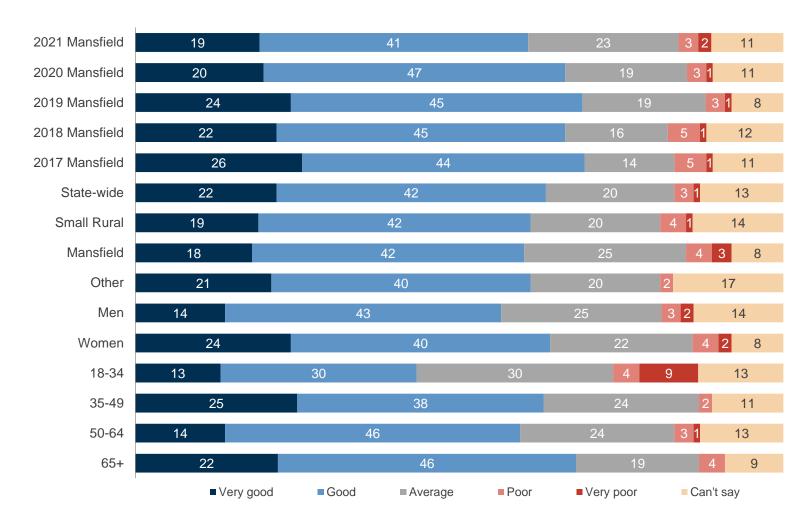


Art centres and libraries performance





2021 art centres and libraries performance (%)



Waste management importance





2021 waste management importance (index scores)

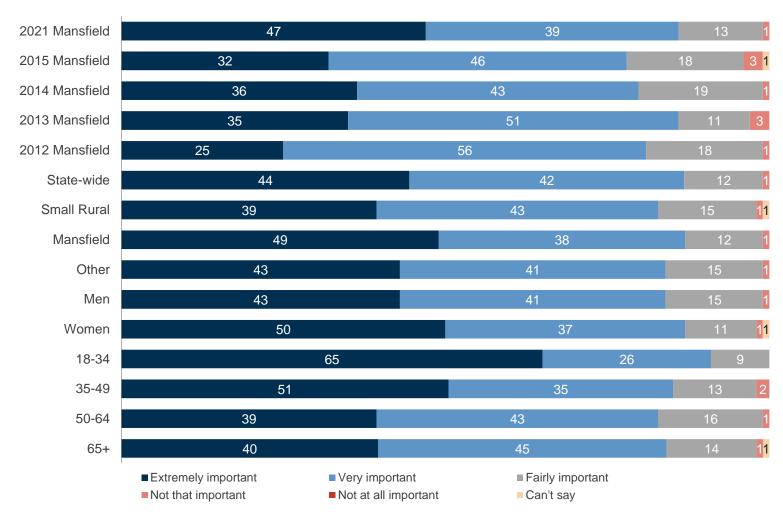


Waste management importance





2021 waste management importance (%)



Waste management performance





2021 waste management performance (index scores)

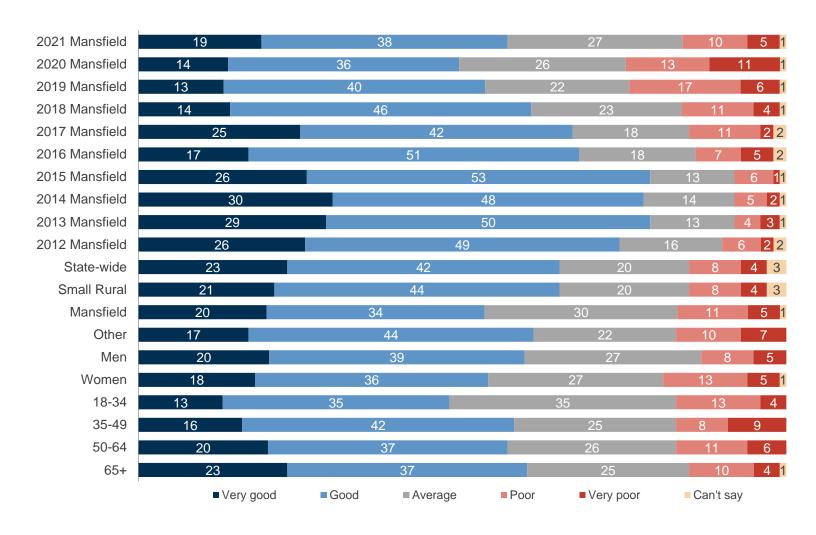


Waste management performance





2021 waste management performance (%)



Business and community development and tourism importance





2021 business/development/tourism importance (index scores)

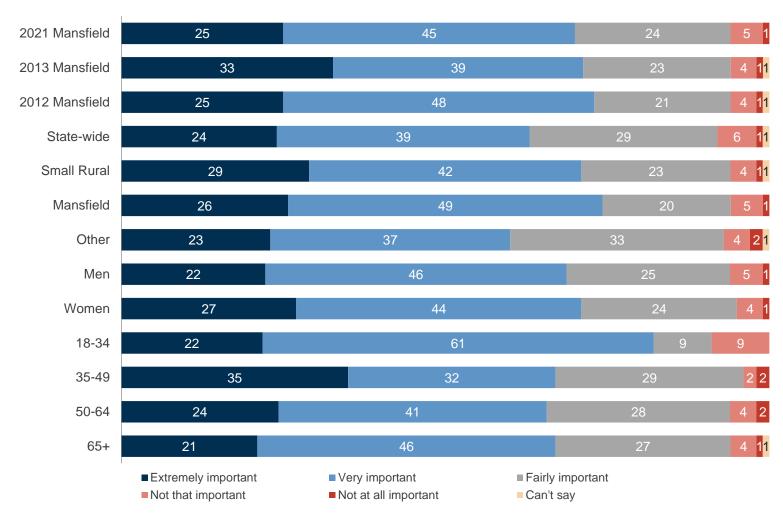


Business and community development and tourism importance





2021 business/development/tourism importance (%)



Council's general town planning policy importance





2021 town planning importance (index scores)

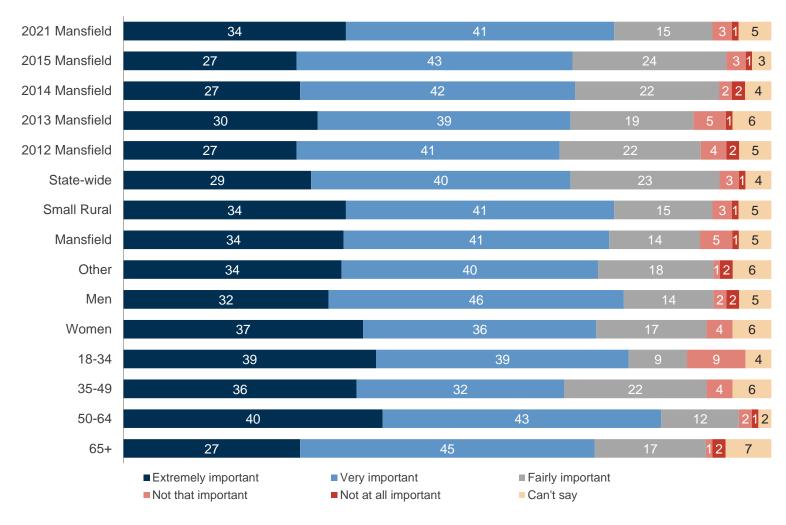


Council's general town planning policy importance





2021 town planning importance (%)

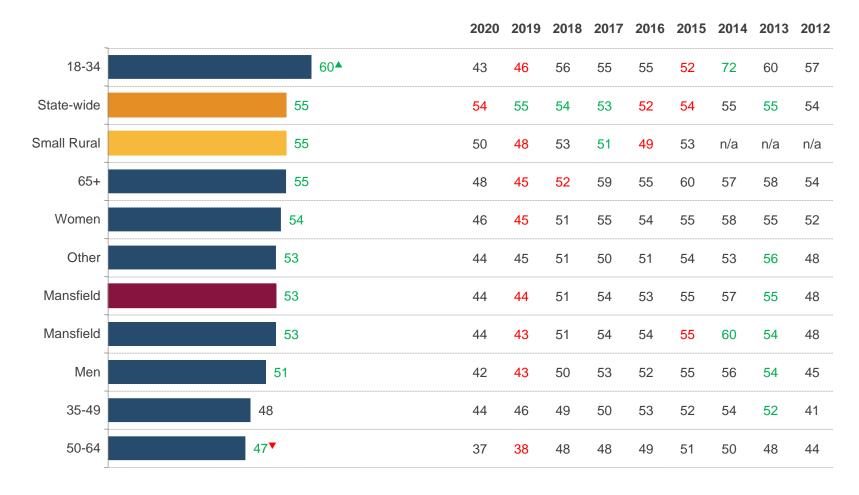


Council's general town planning policy performance





2021 town planning performance (index scores)

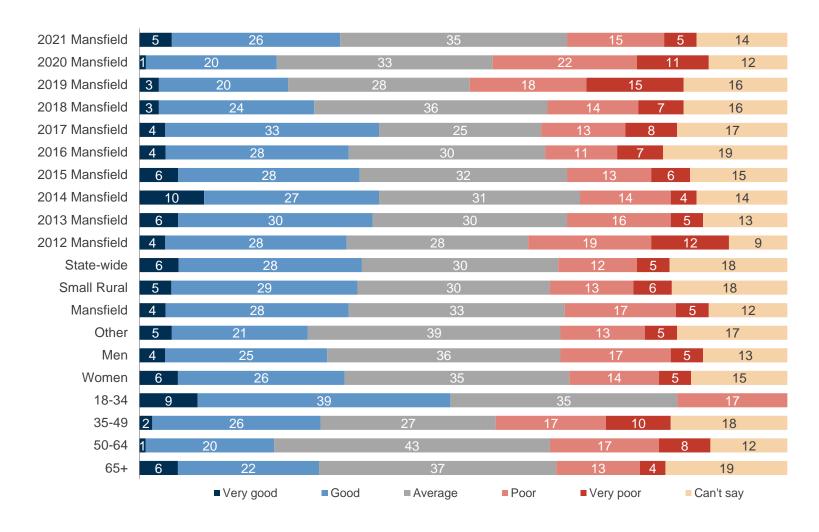


Council's general town planning policy performance





2021 town planning performance (%)

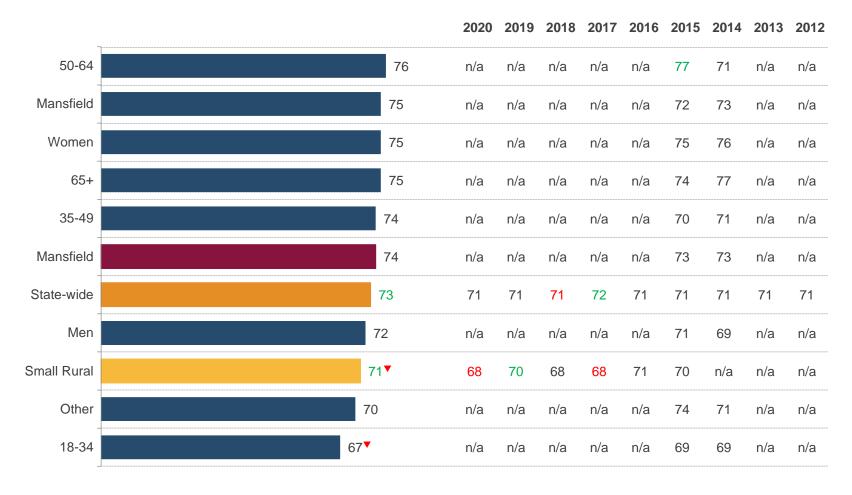


Planning and building permits importance





2021 planning and building permits importance (index scores)

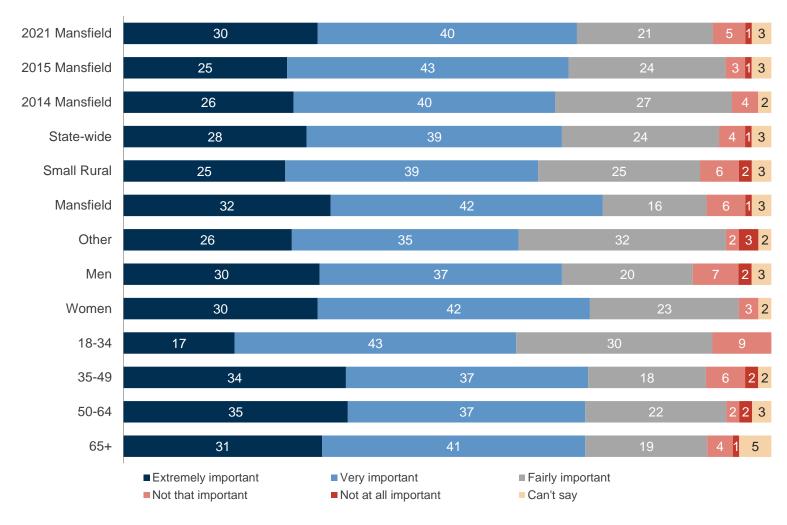


Planning and building permits importance





2021 planning and building permits importance (%)

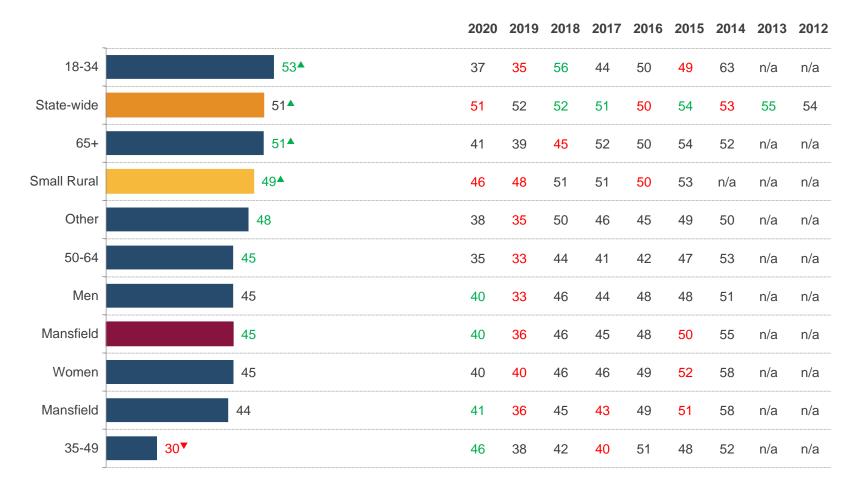


Planning and building permits performance





2021 planning and building permits performance (index scores)

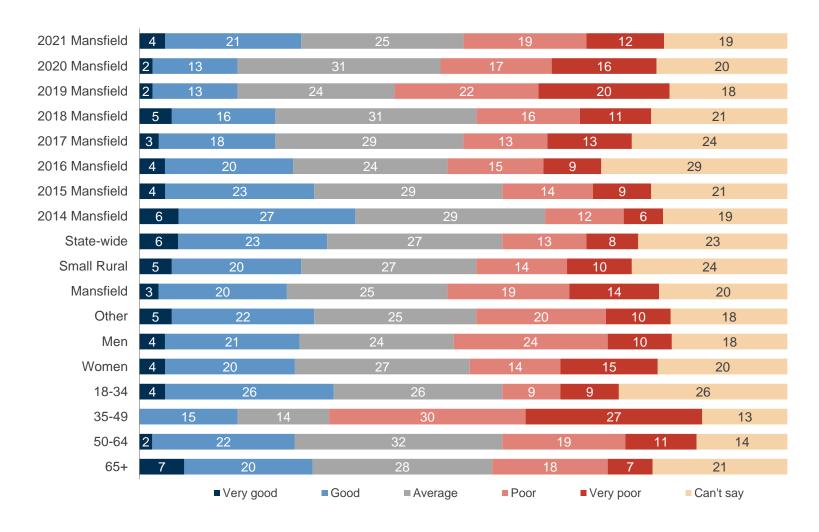


Planning and building permits performance





2021 planning and building permits performance (%)



Emergency and disaster management importance





2021 emergency and disaster management importance (index scores)

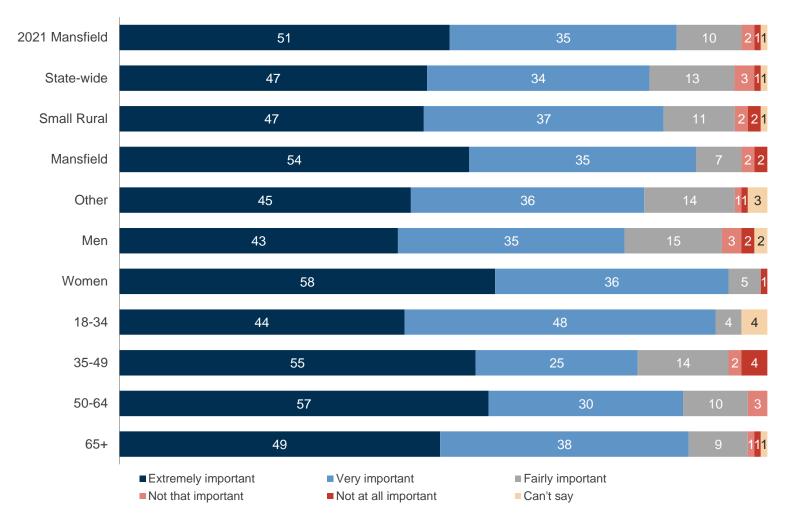


Emergency and disaster management importance





2021 emergency and disaster management importance (%)



Emergency and disaster management performance





2021 emergency and disaster management performance (index scores)

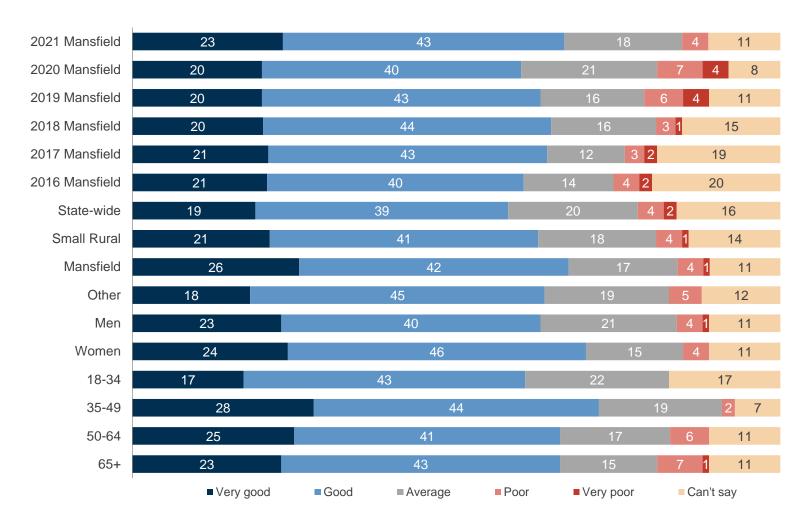


Emergency and disaster management performance





2021 emergency and disaster management performance (%)



Planning for population growth in the area importance





2021 population growth importance (index scores)

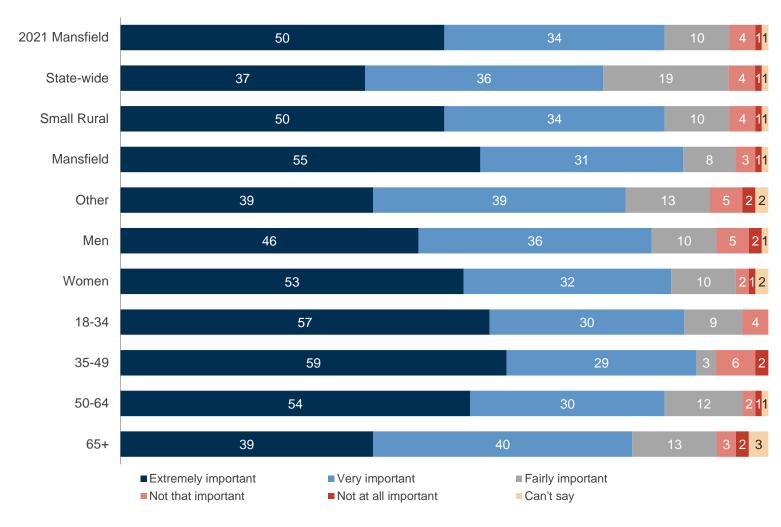


Planning for population growth in the area importance





2021 population growth importance (%)



Planning for population growth in the area performance





2021 population growth performance (index scores)

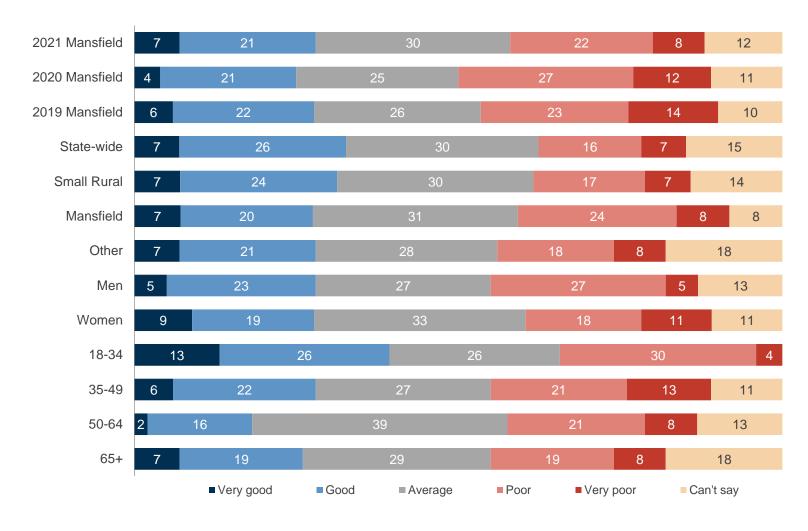


Planning for population growth in the area performance





2021 population growth performance (%)



Maintenance of unsealed roads in your area importance





2021 unsealed roads importance (index scores)

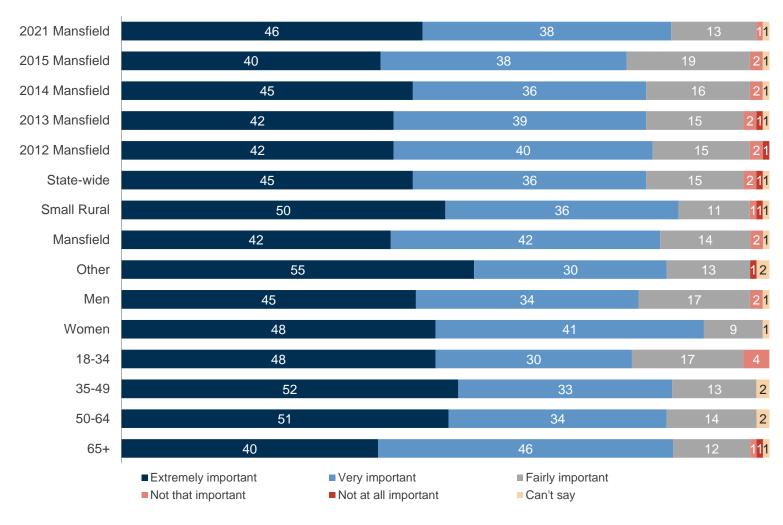


Maintenance of unsealed roads in your area importance





2021 unsealed roads importance (%)

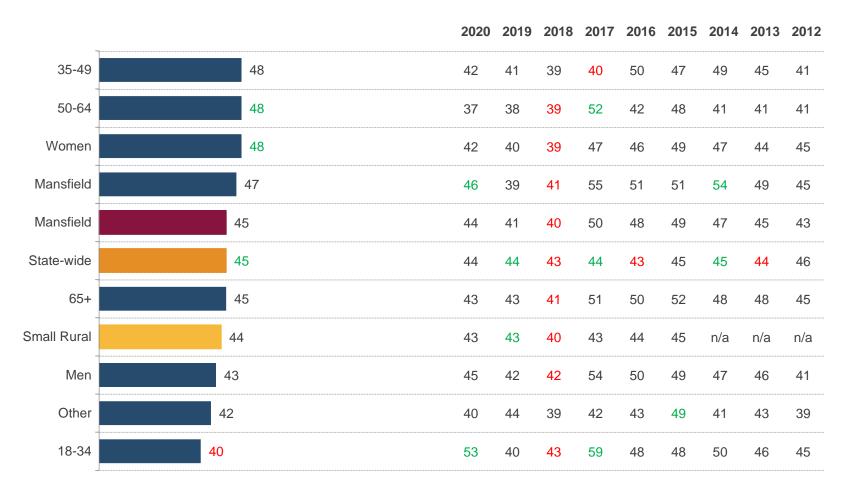


Maintenance of unsealed roads in your area performance





2021 unsealed roads performance (index scores)

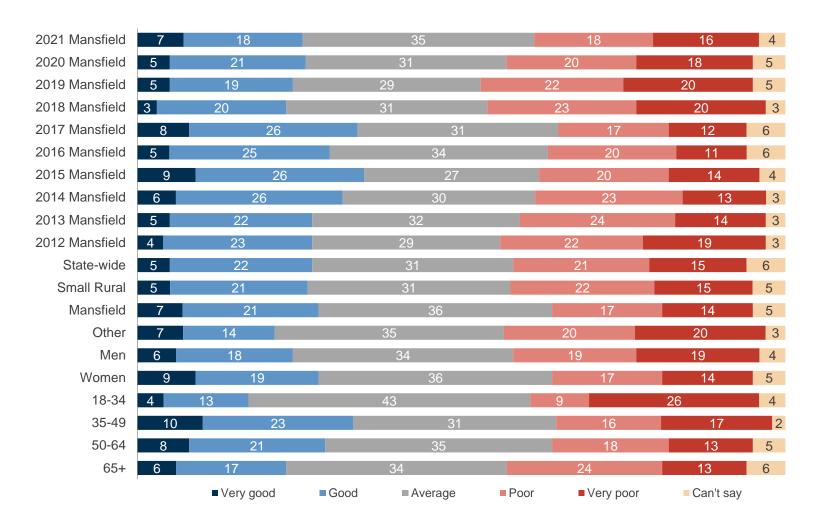


Maintenance of unsealed roads in your area performance





2021 unsealed roads performance (%)

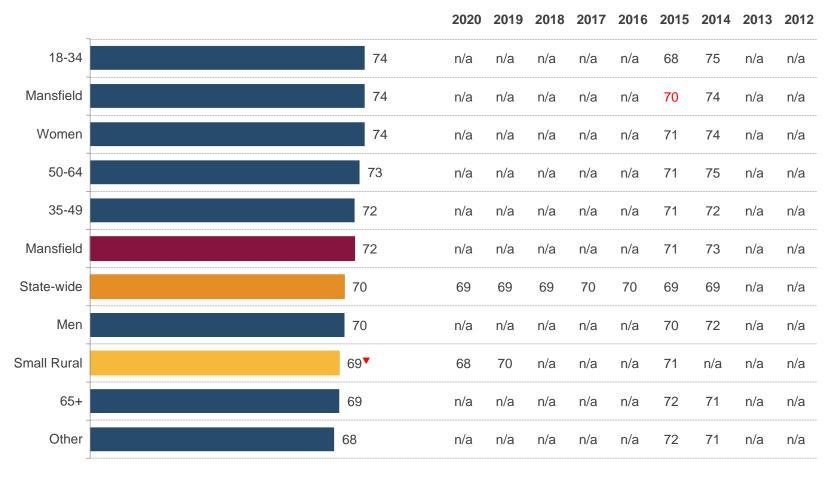


Business and community development importance





2021 business/community development importance (index scores)

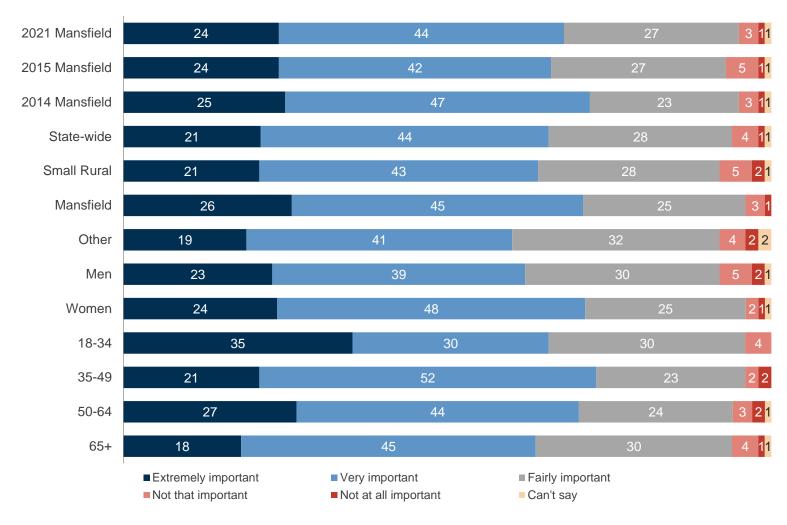


Business and community development importance





2021 business/community development importance (%)



Business and community development performance





2021 business/community development performance (index scores)

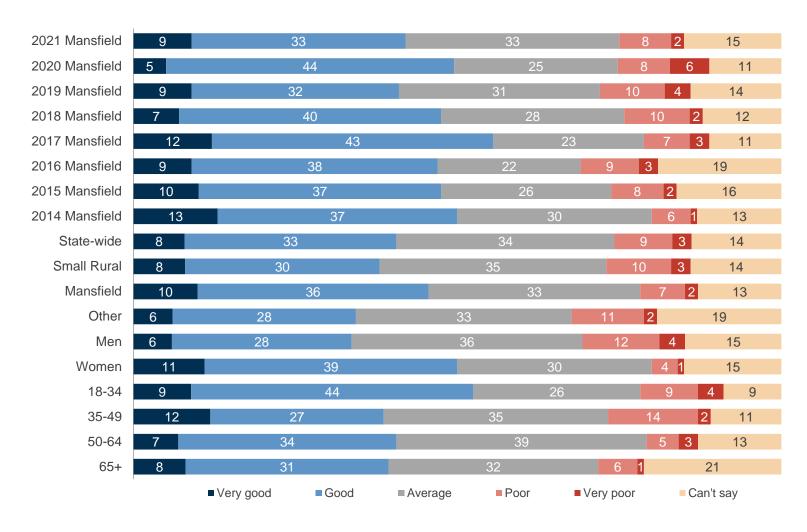


Business and community development performance





2021 business/community development performance (%)

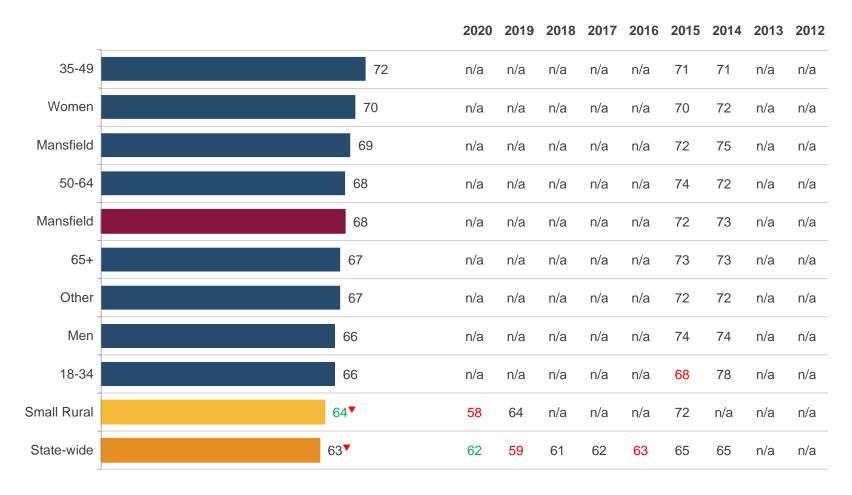


Tourism development importance





2021 tourism development importance (index scores)

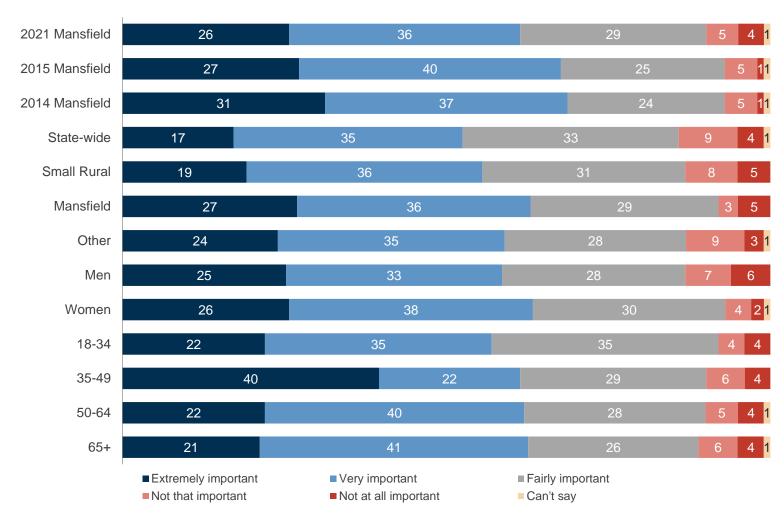


Tourism development importance





2021 tourism development importance (%)



Tourism development performance





2021 tourism development performance (index scores)

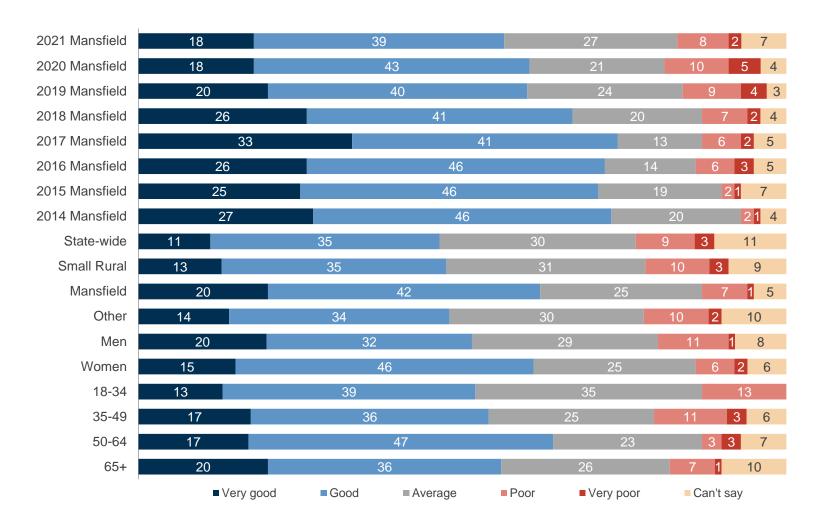


Tourism development performance





2021 tourism development performance (%)

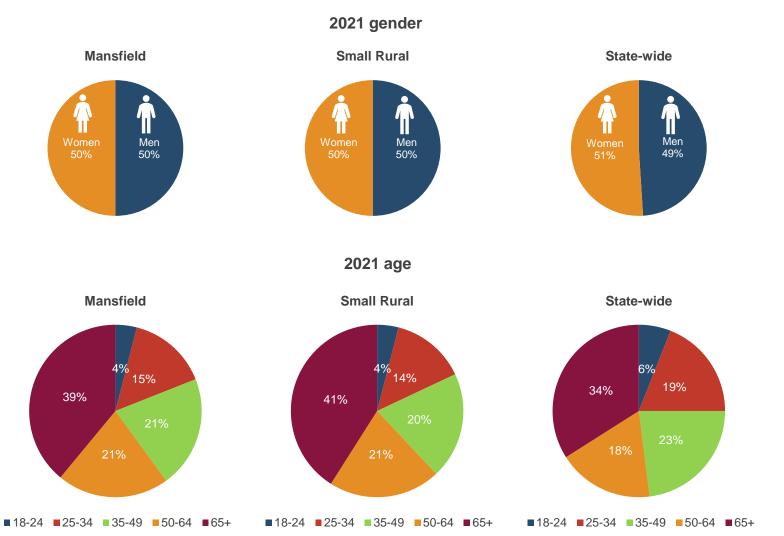


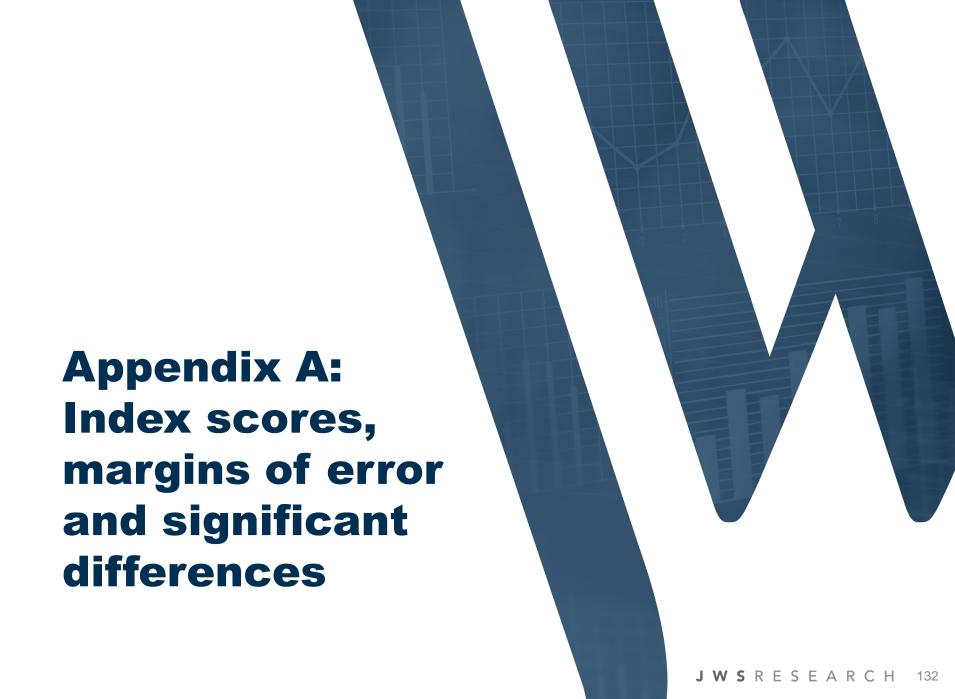


Detailed demographics

Gender and age profile







Appendix A: Index Scores



Index Scores

Many questions ask respondents to rate council performance on a five-point scale, for example, from 'very good' to 'very poor', with 'can't say' also a possible response category. To facilitate ease of reporting and comparison of results over time, starting from the 2012 survey and measured against the statewide result and the council group, an 'Index Score' has been calculated for such measures.

The Index Score is calculated and represented as a score out of 100 (on a 0 to 100 scale), with 'can't say' responses excluded from the analysis. The '% RESULT' for each scale category is multiplied by the 'INDEX FACTOR'. This produces an 'INDEX VALUE' for each category, which are then summed to produce the 'INDEX SCORE', equating to '60' in the following example.

Similarly, an Index Score has been calculated for the Core question 'Performance direction in the last 12 months', based on the following scale for each performance measure category, with 'Can't say' responses excluded from the calculation.

SCALE CATEGORIES	% RESULT	INDEX FACTOR	INDEX VALUE
Very good	9%	100	9
Good	40%	75	30
Average	37%	50	19
Poor	9%	25	2
Very poor	4%	0	0
Can't say	1%		INDEX SCORE 60

SCALE CATEGORIES	% RESULT	INDEX FACTOR	INDEX VALUE
Improved	36%	100	36
Stayed the same	40%	50	20
Deteriorated	23%	0	0
Can't say	1%		INDEX SCORE 56

Appendix A: Margins of error

W

The sample size for the 2021 State-wide Local Government Community Satisfaction Survey for Mansfield Shire Council was n=400. Unless otherwise noted, this is the total sample base for all reported charts and tables.

The maximum margin of error on a sample of approximately n=400 interviews is +/-4.8% at the 95% confidence level for results around 50%. Margins of error will be larger for any sub-samples. As an example, a result of 50% can be read confidently as falling midway in the range 45.2% - 54.8%.

Maximum margins of error are listed in the table below, based on a population of 7,200 people aged 18 years or over for Mansfield Shire Council, according to ABS estimates.

Demographic	Actual survey sample size	Weighted base	Maximum margin of error at 95% confidence interval
Mansfield Shire Council	400	400	+/-4.8
Men	182	201	+/-7.2
Women	218	199	+/-6.6
Mansfield	246	260	+/-6.2
Other	154	140	+/-7.8
18-34 years	23	75	+/-20.9
35-49 years	53	85	+/-13.5
50-64 years	113	85	+/-9.2
65+ years	211	155	+/-6.7

Appendix A: Significant difference reporting notation



Within tables and index score charts throughout this report, statistically significant differences at the 95% confidence level are represented by upward directing green () and downward directing red arrows ().

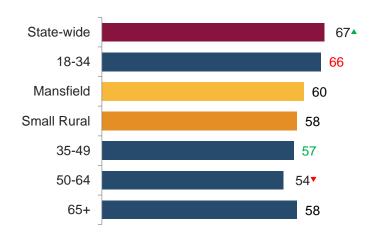
Significance when noted indicates a significantly higher or lower result for the analysis group in comparison to the 'Total' result for the council for that survey question for that year. Therefore in the example below:

- The state-wide result is significantly higher than the overall result for the council.
- The result among 50-64 year olds is significantly lower than for the overall result for the council.

Further, results shown in green and red indicate significantly higher or lower results than in 2020. Therefore in the example below:

- The result among 35-49 year olds in the council is significantly higher than the result achieved among this group in 2020.
- The result among 18-34 year olds in the council is significantly lower than the result achieved among this group in 2020.

2021 overall performance (index scores) (example extract only)



Appendix A: Index score significant difference calculation



The test applied to the Indexes was an Independent Mean Test, as follows:

Z Score =
$$(\$1 - \$2) / Sqrt ((\$5^2 / \$3) + (\$6^2 / \$4))$$

Where:

- \$1 = Index Score 1
- \$2 = Index Score 2
- \$3 = unweighted sample count 1
- \$4 = unweighted sample count 2
- \$5 = standard deviation 1
- \$6 = standard deviation 2

All figures can be sourced from the detailed cross tabulations.

The test was applied at the 95% confidence interval, so if the Z Score was greater than +/- 1.954 the scores are significantly different.

JWSRESEARCH 137

Appendix B: Further project information

Appendix B: Further information



Further information about the report and explanations about the State-wide Local Government Community Satisfaction Survey can be found in this section including:

- · Background and objectives
- · Analysis and reporting
- Glossary of terms

Detailed survey tabulations

Detailed survey tabulations are available in supplied Excel file.

Contacts

For further queries about the conduct and reporting of the 2021 State-wide Local Government Community Satisfaction Survey, please contact JWS Research on

(03) 8685 8555 or via email: admin@jwsresearch.com

Appendix B: Survey methodology and sampling



The 2021 results are compared with previous years, as detailed below:

- 2020, n=400 completed interviews, conducted in the period of 30th January – 22nd March.
- 2019, n=400 completed interviews, conducted in the period of 1st February – 30th March.
- 2018, n=400 completed interviews, conducted in the period of 1st February – 30th March.
- 2017, n=400 completed interviews, conducted in the period of 1st February – 30th March.
- 2016, n=400 completed interviews, conducted in the period of 1st February – 30th March.
- 2015, n=400 completed interviews, conducted in the period of 1st February – 30th March.
- 2014, n=400 completed interviews, conducted in the period of 31st January – 11th March.
- 2013, n=400 completed interviews, conducted in the period of 1st February – 24th March.
- 2012, n=400 completed interviews, conducted in the period of 18th May – 30th June.

Minimum quotas of gender within age groups were applied during the fieldwork phase. Post-survey weighting was then conducted to ensure accurate representation of the age and gender profile of the Mansfield Shire Council area.

Any variation of +/-1% between individual results and net scores in this report or the detailed survey tabulations is due to rounding. In reporting, '—' denotes not mentioned and '0%' denotes mentioned by less than 1% of respondents. 'Net' scores refer to two or more response categories being combined into one category for simplicity of reporting.

This survey was conducted by Computer Assisted Telephone Interviewing (CATI) as a representative random probability survey of residents aged 18+ years in Mansfield Shire Council.

Survey sample matched to the demographic profile of Mansfield Shire Council as determined by the most recent ABS population estimates was purchased from an accredited supplier of publicly available phone records, including up to 60% mobile phone numbers to cater to the diversity of residents within Mansfield Shire Council, particularly younger people.

A total of n=400 completed interviews were achieved in Mansfield Shire Council. Survey fieldwork was conducted in the period of 4th February – 21st March, 2021.

Appendix B: Analysis and reporting

All participating councils are listed in the State-wide report published on the DELWP website. In 2021, 66 of the 79 Councils throughout Victoria participated in this survey. For consistency of analysis and reporting across all projects, Local Government Victoria has aligned its presentation of data to use standard council groupings. Accordingly, the council reports for the community satisfaction survey provide analysis using these standard council groupings. Please note that councils participating across 2012-2021 vary slightly.

Council Groups

Mansfield Shire Council is classified as a Small Rural council according to the following classification list:

 Metropolitan, Interface, Regional Centres, Large Rural & Small Rural.

Councils participating in the Small Rural group are:

 Alpine, Ararat, Benalla, Buloke, Central Goldfields, Gannawarra, Hepburn, Hindmarsh, Indigo, Loddon, Mansfield, Murrindindi, Northern Grampians, Pyrenees, Queenscliffe, Strathbogie, West Wimmera and Yarriambiack. Wherever appropriate, results for Mansfield Shire Council for this 2021 State-wide Local Government Community Satisfaction Survey have been compared against other participating councils in the Small Rural group and on a state-wide basis. Please note that council groupings changed for 2015, and as such comparisons to council group results before that time can not be made within the reported charts.

Appendix B: 2012 survey revision

W

The survey was revised in 2012. As a result:

- The survey is now conducted as a representative random probability survey of residents aged 18 years or over in local councils, whereas previously it was conducted as a 'head of household' survey.
- As part of the change to a representative resident survey, results are now weighted post survey to the known population distribution of Mansfield Shire Council according to the most recently available Australian Bureau of Statistics population estimates, whereas the results were previously not weighted.
- The service responsibility area performance measures have changed significantly and the rating scale used to assess performance has also changed.

As such, the results of the 2012 State-wide Local Government Community Satisfaction Survey should be considered as a benchmark. Please note that comparisons should not be made with the State-wide Local Government Community Satisfaction Survey results from 2011 and prior due to the methodological and sampling changes. Comparisons in the period 2012-2021 have been made throughout this report as appropriate.

Appendix B: Core, optional and tailored questions



Core, optional and tailored questions

Over and above necessary geographic and demographic questions required to ensure sample representativeness, a base set of questions for the 2021 State-wide Local Government Community Satisfaction Survey was designated as 'Core' and therefore compulsory inclusions for all participating Councils.

These core questions comprised:

- Overall performance last 12 months (Overall performance)
- · Value for money in services and infrastructure (Value for money)
- Contact in last 12 months (Contact)
- Rating of contact (Customer service)
- Overall council direction last 12 months (Council direction)
- Community consultation and engagement (Consultation)
- Decisions made in the interest of the community (Making community decisions)
- Condition of sealed local roads (Sealed local roads)
- Waste management

Reporting of results for these core questions can always be compared against other participating councils in the council group and against all participating councils state-wide. Alternatively, some questions in the 2021 State-wide Local Government Community Satisfaction Survey were optional. Councils also had the ability to ask tailored questions specific only to their council.

Appendix B: Analysis and reporting

Reporting

Every council that participated in the 2021 State-wide Local Government Community Satisfaction Survey receives a customised report. In addition, the state government is supplied with this State-wide summary report of the aggregate results of 'Core' and 'Optional' questions asked across all council areas surveyed, which is available at:

https://www.localgovernment.vic.gov.au/our-programs/council-community-satisfaction-survey

Tailored questions commissioned by individual councils are reported only to the commissioning council and not otherwise shared unless by express written approval of the commissioning council.

Appendix B: Glossary of terms

Core questions: Compulsory inclusion questions for all councils participating in the CSS.

CSS: 2021 Victorian Local Government Community Satisfaction Survey.

Council group: One of five classified groups, comprising: metropolitan, interface, regional centres, large rural and small rural.

Council group average: The average result for all participating councils in the council group.

Highest / lowest: The result described is the highest or lowest result across a particular demographic subgroup e.g. men, for the specific question being reported. Reference to the result for a demographic sub-group being the highest or lowest does not imply that it is significantly higher or lower, unless this is specifically mentioned.

Index score: A score calculated and represented as a score out of 100 (on a 0 to 100 scale). This score is sometimes reported as a figure in brackets next to the category being described, e.g. men 50+ (60).

Optional questions: Questions which councils had an option to include or not.

Percentages: Also referred to as 'detailed results', meaning the proportion of responses, expressed as a percentage.

Sample: The number of completed interviews, e.g. for a council or within a demographic sub-group.

Significantly higher / lower: The result described is significantly higher or lower than the comparison result based on a statistical significance test at the 95% confidence limit. If the result referenced is statistically higher or lower then this will be specifically mentioned, however not all significantly higher or lower results are referenced in summary reporting.

State-wide average: The average result for all participating councils in the State.

Tailored guestions: Individual guestions tailored by and only reported to the commissioning council.

Weighting: Weighting factors are applied to the sample for each council based on available age and gender proportions from ABS census information to ensure reported results are proportionate to the actual population of the council, rather than the achieved survey sample.

THERE ARE OVER 6 MILLION PEOPLE IN VICTORIA...

FIND OUT WHAT THEY'RE THINKING.



Contact us 03 8685 8555



Follow us @JWSResearch

John Scales

Founder jscales@jwsresearch.com

Katrina Cox

Director of Client Services kcox@jwsresearch.com

Mark Zuker

Managing Director mzuker@jwsresearch.com

